

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: CA-506 - Salinas/Monterey, San Benito Counties CoC

1A-2. Collaborative Applicant Name: Coalition of Homeless Services Providers

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Coalition of Homeless Services Providers

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	No	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	Disability Advocates	Yes	No	Yes
5.	Disability Service Organizations	Yes	No	Yes
6.	EMS/Crisis Response Team(s)	Yes	No	Yes
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	No	No	Yes
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
10.	Law Enforcement	Yes	No	Yes
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	No
12.	LGBTQ+ Service Organizations	Yes	Yes	No
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	Yes	Yes	Yes
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	Yes

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
18.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	No
19.	Organizations led by and serving people with disabilities	Yes	No	Yes
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	Yes	Yes	Yes
22.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
23.	State Domestic Violence Coalition	No	No	No
24.	State Sexual Assault Coalition	No	No	No
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	Yes	Yes	Yes
27.	Substance Abuse Service Organizations	Yes	Yes	Yes
28.	Victim Service Providers	Yes	No	Yes
29.	Domestic Violence Advocates	Yes	No	Yes
30.	Other Victim Service Organizations	Yes	No	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Faith community	Yes	Yes	Yes
35.	Philanthropy	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

(1) The CoC invites new members to join by posting an invitation to join on the CoC website at least semi-annually; by including an invitation to join with each CoC announcement emailed to the CoC listerv (approx. 200 organizations and individuals); and by actively inviting guests to join at CoC meetings and other public meetings and forums. In July 2022, Lead Me Home hosted the Lead Me Home Summit, a half-day virtual event designed to build political will and expand participation in the CoC's strategy to address homelessness, outlined in the Lead Me Home 5-Year Plan. Over 500 unique individuals registered and attended the event.

(2) To ensure effective communication with individuals with disabilities, the CoC makes invitations available online and through mail. All documents are available online in electronic format, allowing for the use of screenreaders and other accessibility devices/technology. Large print documents are also available for people who are visually impaired. In-person meetings and events are held throughout the Continuum, in spaces that are physically accessible. The CoC also hires ASL interpreters for events, including having an interpreter available during the Lead Me Home Summit in Summer 2022.

(3) The CoC conducts in-person outreach to specific communities, subpopulations, and organizations to enhance representation of culturally specific communities. Specifically, the CoC is working closely with CoC members and partners to reach agencies led by and for Latinx, Black/African American, American Indian, or Asian individuals. LMH CoC staff also participate on culturally-specific committees and boards of Regions Rise Together (RRT), an organization focused on supporting racially and economically diverse and sustainable communities. This participation and relationship elevates the visibility of the CoC and provides opportunities to align CoC and RRT strategies related to housing, homelessness, and racial equity.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	
	Describe in the field below how your CoC:	
	1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
	2. communicated information during public meetings or other forums your CoC uses to solicit public information; and	
	3. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

(1) The LMHCoC solicits opinions from a broad array of people in various forums. Leadership Council/CoC meetings are held 6 times per year and include participation from a diverse group of members and stakeholders (see 1B-1). Meetings are open to the general public. The CoC solicits input from meeting participants for scheduled agenda items and holds time for public comment. The CoC hosts special gatherings to solicit input on specific strategies. In 2022, the CoC hosted public engagement sessions to get feedback on system priorities and action steps to update the Lead Me Home Plan. The CoC's Outreach Committee gathered feedback on Emergency Shelter & Outreach Standards. The RRH Committee gathers input for the Landlord Engagement Program. Youth-focused forums are used to gather input on youth strategies, including the youth coord. entry system.

(2) The CoC communicates information via in-person meetings, email lists, social media, and the CoC website. Information is shared with the public and CoC members/stakeholders regarding CoC programs, funding opportunities and awards, meeting agendas & minutes, data & performance, and other initiatives. Agendas and minutes for all CoC meetings are posted online and accessible to CoC members and the public, allowing for stakeholders to prepare to participate in meetings by providing input and public comments. The CoC presents at County Board of Supervisors & City Council meetings on the Lead Me Home Plan, the Point in Time Count, and issues related to homelessness. In Summer 2022, the CoC hosted a Summit on Homelessness to provide an update to the Lead Me Home Plan, including accomplishments from year 1 of implementation of the Plan and action strategies for the upcoming year. Over 500 individuals registered for the Summit, including local providers, advocates, elected officials, and the public.

(3) The CoC incorporated input and feedback from CoC and Leadership Council members on action strategies for year 2 of implementation of the Plan as well as achievements during year 1. The CoC works alongside the Rapid Rehousing Committee on a Landlord Engagement Program; the input from the committee ensures the Landlord Engagement Program takes into account the voice of service providers, does not add additional administrative burdens on them and works to streamline practices.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section VII.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.	

(limit 2,500 characters)

(1) The CoC considered project applications from organizations not previously funded through CoC funding. The CoC received 4 new project applications, including applications from two new agencies (Step Up and Franciscan Workers of Junipero Serra). The CoC started advertising the local competition on 8/04/22, including posting information on the publicly-accessible CoC website, emailing the CoC listserv, and sharing information in public meetings. The CoC held a bidders conference to provide information to all applicants, including new project applicants, and advertised TA (through an independent consultant) to assist project applicants in completing e-snaps applications. All information shared noted new projects were eligible to apply.

(2) Details on the application process were posted publicly online, shared in public CoC meetings, and explained via a bidders conference, accessible to the public. Competition policies, scoring criteria for renewal and new project applicants, instructions on how to apply were shared in the bidders conference and posted. The bidders conference recording and slides were put up on the website & emailed to conference participants and others who requested it.

(3) Competition policies and scoring criteria were posted publicly online and discussed/approved at a public CoC meeting. The final competition policies were approved by the Leadership Council on 8/24/2022. The publicly-posted competition policies included detailed information regarding scoring criteria, the application process, and the review and rank process. An independent Review Panel was responsible for scoring project applications and confirming final project scores/ranking. The preliminary priority listing, with project scores, was posted online on the CoC's website. The priority list was discussed and submitted to the Leadership Council for approval on 9/26/2022, during a public CoC meeting.

(4) The CoC ensured effective communication with people with disabilities by providing electronic versions of the invitation to apply, competition policies and scoring criteria, contact information for CoC staff and consultants, and other competition information. Potential applicants could request documents in large print or formats that are easy to read with assistive technology.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

(1) The CoC and City of Salinas (ESG recipient) coordinate in allocating ESG funds to fill gaps in services, including planning ESG activities, developing local priorities, and crafting ESG RFPs to align ESG and CoC activities and strategies. CHSP (CoC Collaborative Applicant) participates in the ESG Rating Panel to review project applications based on performance and local priorities. The Leadership Council votes on ESG panel recommendations. For ESG CV funding, the CoC formed a funding committee of county and local government representatives, community foundations, and other funders, to analyze ESG CV uses along with existing state resources and uses, and developed recommendations for the effective use of ESG CV funds including emergency shelter and motel vouchers, hygiene supplies, street outreach, and other strategies to prevent and address the spread of COVID.

(2) The CoC applies CoC-wide performance standards related to length of time homeless, bed coverage, returns to homelessness, and jobs/income growth to evaluate programs during the ESG competition. CHSP sits on the ESG RFP panel to evaluate ESG applications. The CoC also reviews ESG program performance through coordinated entry (CES), HMIS, and ESG CAPER/SAGE data and meets with ESG recipients/subrecipients to provide TA and training to improve performance. Projects that do not meet performance standards complete a Performance Improvement Plan and may be excluded from the community application.

(3) The Mayor of Salinas (ESG administrator) is a voting member of the Leadership Council and ESG staff regularly attend CoC meetings where local data, including PIT and HIC are presented. PIT and HIC data reports are also publicly posted. Additional PIT and HIC data are provided by HMIS staff at CHSP to the City of Salinas as needed and requested.

(4) The CoC granted ESG administrators system-level administrative access to HMIS; they can access live HMIS data and run reports as needed to complete the consolidated plan. CHSP collects requested information and provides it to ESG administrators to inform the Consolidated Plan, provides feedback on the planning process, and reviews the final Plan for consistency with CoC strategies and priorities.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	Yes
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	No
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The CoC and the Monterey County Office of Education have a formal MOU outlining various responsibilities and expectations of each entity to support one another in efforts to address homelessness, particularly among families and youth. Examples of expectations for the Monterey County Office of Education include participating in developing the Coordinated Community Plan (the community's plan to end youth homelessness), led the YHDP education steering committee and supporting the CoC's application for YHDP funding. To further strengthen this partnership, the Monterey County Office of Education holds a seat on the CoC's Leadership Council and CoC staff attend homeless liaison meetings. The Monterey Office of Education has also supported and assisted the CoC in identifying youth to recruit to participate in CoC committees, ensuring youth with experience of homelessness can be involved in CoC decisionmaking. A school liaison participated in the Rank and Review Process for the Youth Homeless Demonstration Program, further incorporating the education lens into CoC decision-making processes. The MCOE also participated in the CoC's Summit on Homelessness.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

Under the current CoC policies, CoC providers assist families with children or unaccompanied youth must: A) Take the educational needs of children into account when placing families in housing and attempt to place families with children as close as possible to their school of origin; B) Inform families with children and unaccompanied youth of their educational rights and provide written materials, help with enrollment, and link families and youth to McKinney-Vento Liaisons as part of the project intake; C) Allow parents or unaccompanied youth to make decisions about school placement and not require transfer to a new school as a condition of receiving assistance; D) Not require children and unaccompanied youth to attend programs/services that would interfere with their regular school activities; E) Post notices of student's rights at each program site that serves homeless children and families in appropriate languages; F) Designate staff that will be responsible for: 1) Ensuring that homeless children and youth in their programs are in school and are receiving all educational services they are entitled to and 2) Coordinating with the CoC, the Department of Social Services, the County Office of Education, the McKinney-Vento Coordinator, the McKinney-Vento Educational Liaisons, and other mainstream providers as needed. In order to ensure compliance and to assist providers in meeting these requirements, the CoC provides annual trainings on these topics. All CoC-funded providers have dedicated staff to assess and regularly re-evaluate the educational and other needs of children participants, create an educational plan for each participant, work closely with the participating families to inform them of their educational rights, and work directly with McKinney-Vento Homeless Liaisons to address the educational needs of children participants, including disability-related needs, tutoring, school and housing transfers, and behavioral challenges.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	No
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.	Monterey County & San Benito County Office of Education	Yes	Yes

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

(1) Two local agencies (Community Homeless Solutions and the YWCA) are funded through the CoC to provide housing and services to domestic violence survivors. These providers actively participate in CoC meetings, contributing to discussions that inform CoC policies, strategies, and goals. Community Homeless Solutions and YWCA also participated in the development and revision of coordinated entry policies related to connecting DV survivors to applicable providers and to the coordinated entry system.

(2) The CoC emphasizes the need to provide trauma-informed services in all programs and to prioritize the safety and privacy needs of participants when serving DV survivors. Access points to the coordinated entry system are required to coordinate with VSPs and participate in trainings regarding how to carry out safety planning and provide trauma-informed, culturally appropriate services. The CoC also hosts regular trainings for agencies in the CoC to inform them of CoC expectations and requirements for serving DV survivors and how to incorporate trauma-informed principles into program operations to better serve DV survivors and other participants.

1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC coordinates to provide training for:	
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

(limit 2,500 characters)

(1) The CoC provides annual trainings for project staff on the Violence Against Women Act (VAWA), emergency transfer processes, confidentiality and privacy requirements, eviction and other protections for DV survivors under federal and state laws. Last training was conducted by YWCA, a local VSP on September 9th, 2022. The training included the following topics: definition of DV, DV statistics & data, types of abuse, red flags, cycle of violence, why people stay in DV relationships, resources for DV survivors, and best practices when working with DV survivors. Best practices include providing trauma-informed services and protecting client confidentiality and privacy. Representatives from VSPs participate in CoC meetings and are instrumental in informing CoC policies and trainings for CoC program staff.

(2) The CoC conducts coordinated entry (known locally as CARS) training for new users, when CARS policies change, or a provider is failing to follow CARS policies. CARS training courses are available via an online training platform and can be accessed anytime. The online training courses are supplemented at least monthly by CARS office hours for any additional & individualized support. Trainings include topics related to serving clients fleeing domestic violence (DV), such as the local protocols for intake, assessment & referral of DV clients, confidentiality of client information, safety planning & emergency transfers, collaboration with VSPs outside of the CoC region, and best practices around client-centered, trauma-informed services, including providing services in a safe and confidential environment and avoiding re-traumatization. CARS staff are also mentored and trained on the job by partnering with local & out-of-county VSPs on individual cases to coordinate services & out-of-county transfers for DV survivors. Case-based hands-on learning helps develop the expertise of CARS staff and improves services to DV survivors.

1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below:	
1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

(limit 2,500 characters)

(1) The CoC utilizes a number of data sources to assess the scope of community needs related to domestic violence, dating violence, sexual assault, stalking and trafficking. Data sources include but are not limited to statistics from the CA Attorney General, statistics from Center for Disease Control, local HMIS data, local CES vulnerability information gathered through the CARS assessment, homeless census statistics, and data from the local YWCA and other providers serving those impacted by domestic violence. During the 2022 PIT count, surveys were conducted to determine the rate of domestic violence occurrence in individuals experiencing homelessness. In Monterey County 10% of those surveyed reported currently experiencing domestic violence while 33% reported having a history of physical, emotional, or sexual abuse from another person they have stayed with. In San Benito County 8% of those surveyed reported currently experiencing domestic violence while 24% reported having a history of physical, emotional, or sexual abuse from another person they have stayed with. The PIT data and survey results were presented to the Leadership Council and other stakeholders during the June 2022 CoC meeting.

(2) The CoC works closely with VSPs in the area, including sharing available data, to inform decisions regarding programming for DV survivors and provide regular trainings to the CoC and ESG service providers to help address the needs of DV survivors. The CoC solicited applications for CoC funding to address the needs of DV survivors. The Review Panel considers community needs and CoC priorities to determine which project applications should be submitted to HUD for funding and was able to use de-identified aggregate data sources to support their approval of the application seeking DV bonus funding.

1C-5c.	Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
	1. the emergency transfer plan policies and procedures; and	
	2. the process for individuals and families to request an emergency transfer.	

(limit 2,500 characters)

(1) As outlined coordinated entry (CARS) policies and procedures and in accordance with VAWA, the CoC allows tenants who are victims of DV to request an emergency transfer from the current unit to another unit. Programs are responsible for informing all tenants of their right to request an emergency transfer upon program enrollment. CoC programs inform participants of the purpose of an emergency transfer, eligibility for emergency transfers, documentation required to request an emergency transfer, confidentiality protections, how an emergency transfer may occur, and guidance to tenants on safety and security.

(2) The CoC's emergency transfer plan outlined in CARS policies and procedures is based on a model emergency transfer plan published by HUD. This information is publicly posted and available for all CoC program participants. The process of requesting an emergency transfer is communicated to program participants upon enrollment. Program providers will reiterate this information to participants when requested and will otherwise support them in completing the request, if assistance is needed. To request an emergency transfer, the program participant notifies the program provider and submits a written request to transfer to a safe unit. The written request includes either a statement expressing the participant reasonably believes there is a threat of imminent harm if the tenant were to remain in the same unit or a statement the participant was a victim of sexual assault and that assault occurred on the premises during the preceding 90 days.

1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.

(limit 2,500 characters)

Survivors of domestic violence, dating violence, sexual assault, and stalking may access the coordinated entry system (CARS) through a VSP or through another access point. The screening process for CARS includes questions to identify households fleeing domestic violence and those who prefer to receive services through VSPs. Households identified as DV survivors are connected with local VSPs. Access points are also required and trained to assist DV survivors with safety planning. Access points are required to conduct assessments for DV survivors on paper and fax those assessments to CHSP. To help ensure equitable access while emphasizing safety, VSPs may elect or not elect to administer the CARS assessment process for clients. The VSP must have a standardized policy governing when and how they elect to use the CARS assessment process, and it should have a process for referring the client to another agency that does administer the assessment. The pre-screening and assessment may only be administered on paper, and in no circumstances is identifying information entered into HMIS or onto the CARS master list. Rather, the assessment score and a unique identifier are provided to CoC/CARS staff, and the VSP destroys paper copies of the pre-screening and assessment tools. Once the household is entered onto the CARS master list under a unique identifier, the household will have full access to all available programs for which they are eligible.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC's coordinated entry includes:	
1.	safety protocols,	
2.	planning protocols, and	
3.	confidentiality protocols.	

(limit 2,500 characters)

(1) Per coordinated entry (CARS) policies and procedures, providers must prioritize safety, client choice, and equitable access to housing and services for clients fleeing DV. CARS staff and access points identify DV survivors through the pre-screen process and engage safety protocols. DV survivors have the option of a confidential referral to a VSP or another provider of their choice. CARS access agencies must coordinate with VSPs on safety planning. DV survivors' intake and assessment must be administered on paper and client identifying information may not be shared between CARS participating agencies through the HMIS. CoC and CARS providers must attend CoC-wide trainings on DV protocols, survivor rights, best practices, safety planning, & trauma-informed/culturally appropriate services at least annually. Providers within the CoC network support participant safety through identifying housing with security; providing free cell phones; providing protected mailboxes; providing in-home training, medical care, and legal services; coordinating with the Department of Justice Victim Assistance, and receiving alerts from the District Attorney when the abuser is released from custody.

(2) The CARS policies and procedures outline relevant safety and emergency transfer planning protocols for DV survivors. CARS providers are trained on safety planning at least annually and are required to assist households in developing safety plans as needed. Safety plans are customized to the unique circumstances and needs of each household and are designed to help DV survivors stay safe online and in-person while seeking and accessing interim and permanent housing. Emergency transfer plans can be requested by households by submitting a written request to the program provider.

(3) Intake and assessment for DV survivors accessing CARS is conducted on paper forms with no sharing of identifying information. Households are assigned a unique ID to be entered into the CARS to have access to the full range of resources available through the CoC. DV survivors whose information was previously entered into the HMIS by a non-VSP may request to lock their information. Emergency transfer requests and all identifying information provided in transfer requests are kept confidential.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+ Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy--Updating Policies--Assisting Providers--Evaluating Compliance--Addressing Noncompliance.	
	NOFO Section VII.B.1.f.	

Describe in the field below:

1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;
2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

(1) Stakeholder feedback informs revisions and updates of CoC non- and anti-discrimination policies & the CoC equity framework. The CoC includes non-discrimination policies in written standards (e.g., Emergency Shelter Standards & Outreach Standards) and coordinated entry (CARS) policies & procedures. The CoC and funded programs do not tolerate discrimination on the basis of race, color, national origin, ancestry, religion, sex, age, familial status, disability, HIV/AIDS diagnosis, actual or perceived sexual orientation, gender identity or expression, marital status, source of income, genetic information, or other reasons prohibited by law. CoC programs serve households in alignment with their stated/preferred gender identity. The CoC is building an equity framework and equity standards for providers, with input from providers, community members, and current/former program participants.

(2) The CoC monitors funded projects, including reviewing project policies and ensuring compliance with policies related to fairly and equitably serving LGBTQ+ individuals. The CoC provides technical assistance & training for funded projects to ensure project-level anti-discrimination policies are consistent with CoC-level policies. Depending on the result of monitoring findings, the CoC will also provide guidance and technical assistance to ensure program practices align with current policies.

(3) The CoC has an established monitoring plan for all CoC and ESG programs that enables the CoC to assist projects with efforts to comply with HUD regulations and align to local priorities and goals, including anti-discrimination policies and practices. Regular monitoring requires projects to submit information through an agency evaluation self-assessment, along with an on-site visit to gather additional information on project practices and operations. The CoC responds to complaints of discrimination from project participants. Participant complaints & grievances may warrant the CoC to conduct specialized monitoring to rapidly address issues. The CoC also monitors for discrimination through an annual disparities analysis of the system to understand which clients agencies are serving.

(4) The CoC addresses non-compliance with projects in violation of anti-discrimination policies by creating a plan of action, with expectations for correcting violations and a timeline for reviewing project compliance. If issues persist, the CoC may opt to reallocate funding to another project.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area—New Admissions—General/Limited Preference—Moving On Strategy.	
	NOFO Section VII.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Housing Authority of County of Monterey	89%	Yes-HCV	Yes
Housing Authority of the County of Santa Cruz	53%	Yes-HCV	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

The CoC works with both the Monterey County PHA and Santa Cruz PHA to develop strategies to provide permanent housing resources to unhoused residents. Both the Monterey County PHA and Santa Cruz PHA have documented homeless admission and moving on preferences in their administration plans. Monterey County PHA has a preference for homeless individuals and families referred by the Monterey County CoC and awards 50 additional points to these applicants. Monterey County PHA has also allocated 200 vouchers 100% dedicated to homeless individuals and families in Monterey County. The Housing Authority of the County of Santa Cruz has a homeless set aside for people experiencing homelessness from San Benito County as well as set asides in special programs, including HUD VASH, family unification, medically vulnerable homeless, St. Stephens senior housing, Pippin Orchard Apartments, and Resetar Residential Hotel. Additionally, the Santa Cruz County PHA has a moving on preferences for individuals graduating Shelter+Care and YHDP programs and the Monterey County PHA has a preference for formerly homeless families enrolled in case management, transitional housing, or other self-sufficiency programs.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	

5.		
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1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry. NOFO Section VII.B.1.g.	
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In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. NOFO Section VII.B.1.g.	
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1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). NOFO Section VII.B.1.g.	
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	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program. Not Scored—For Information Only	
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	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.	
PHA		
Housing Authority...		

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority of Monterey County

1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	14
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	12
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	86%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

Describe in the field below:

1.	how your CoC evaluates every recipient—that checks Housing First on their Project Application—to determine if they are actually using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

(1) The Review Panel evaluates whether projects are following Housing First (HF) by examining performance data and the application narrative thoroughly to identify non-HF practices. The Review Panel can interview applicant agencies, asking for specific examples from practice or additional information, to gain needed to accurately score the application. For example, projects are scored on housing retention. A high percentage of negative exits/terminations will prompt further discussion and may result in the CoC developing an action plan with the project to resolve issues and align practices with HF. For agencies awarded CoC funding, evaluation of adherence to HF occurs as described in section 3 of this response.

(2) Project applications are scored based on how they responded to e-snaps application questions regarding preventing barriers to enrollment and termination (i.e., aligning with HF). The Review Panel examines the following factors to confirm whether the project adheres to HF as they've reported in these checkboxes: exits/retention in housing, subpopulations served, occupancy (as low occupancy may indicate they are frequently rejecting coordinated entry [CARS] referrals), descriptions of unresolved audit/monitoring findings, and narratives related to the description of the program and operations. Any potential issues identified are brought to the agency during an interview where they can clarify/explain their project's practices.

(3) Outside of the competition period, the CoC regularly monitors projects for compliance with HF principles through CARS by reviewing rejected referrals from funded projects. Projects may reject referrals for specific limited reasons which does not include anything violating HF principles (i.e., requiring sobriety, etc.). Projects must provide an explanation for a rejection. CARS staff review the rejections and reaches out to the project if the rejection violates HF or is otherwise inappropriate. CARS staff works with the projects to eliminate barriers to accepting the referral and has the authority to override the project's decision to reject a client. Additionally, the CoC has a client grievance process where clients can submit a grievance if they feel they were rejected or terminated from a program for unfair reasons, including reasons violating HF principles. An appeals committee reviews the grievance and has the authority to override a project's decision to reject or terminate a client.

1D-3.	Street Outreach—Scope.	
	NOFO Section VII.B.1.j.	
	Describe in the field below:	
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;	
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;	
3.	how often your CoC conducts street outreach; and	
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.	

(limit 2,500 characters)

(1) The CoC has multiple specialized & general Street Outreach Teams (SOT) who work collaboratively to reach various populations and areas of the CoC's region. SOTs provide case management and connections to critical services and systems, such as minor health treatment, medical services, financial benefits, transportation, meals, access to shelter, and intake/assessments for CARS. SOTs communicate information regarding available shelter and housing opportunities to clients regardless of race, ethnicity, religion, sexual orientation, gender identity, or disability, in a way that furthers fair housing and avoids discrimination. SOTs use best practices such as motivational interviewing, trauma-informed practices, Housing First principles, and culturally sensitive practices to build rapport with clients. Using HMIS in the field, SOTs assess clients & input client info into CARS from remote areas of the CoC geography. In 2022, the CoC started convening Outreach Coordination meetings, attended by all SOTs operating in the CoC's, to share best practices, resources and better coordinate services.

(2) The CoC's SOTs cover 100% of the CoC geographic area, including all of San Benito and Monterey Counties.

(3) Outreach occurs seven days a week. Regular outreach schedules may be adjusted to be available for community events or to respond to emerging needs at encampments.

(4) Different SOTs have tailored their outreach services to best serve specific subpopulations, including teams that focus on youth, on people with ongoing medical needs, on veterans, on people with mental health disorders, and on victims/people at risk of sexual abuse, prostitution, trafficking, or sexual exploitation. This allows SOTs to build a positive reputation among different communities and engage those who may be least likely to request assistance. SOTs also partner together to increase engagement. For instance, Access Support Network provides street medicine services and mobile pharmacy alongside a SOT with existing relationships in encampments to increase engagement of those who may be wary of an unknown provider. SOTs have bi- and multi-lingual staff and provide information in English and Spanish. SOTs use HMIS in the field, which makes it easy to connect to services those individuals & families who are most difficult to reach & least likely to request assistance.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	Yes

4.	Implemented community wide plans	Yes	Yes
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.I.	

		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of “Current.”	200	112

1D-6.	Mainstream Benefits—CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI—Supplemental Security Income	Yes
3.	TANF—Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other (limit 150 characters)	
	State Programs - CalFresh, Cal-WORK, CFET	Yes

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

(1) Monterey County (MC) DSS & San Benito County HHS train CoC program staff on benefits at least annually. The last training (8/25/2022) included information on mainstream benefits, eligibility, and best practices on overcoming barriers to accessing & maintaining benefits. DSS has a close partnership with CHSP & provides information on mainstream benefits for distribution to the CoC. The CoC hosts SAP training with one of the providers (Sun Street Centers) in the area that participates in CoC meetings. The next scheduled training is (10/17/2022). The CoC distributes information via postings on the CoC website, social media, and email lists, at minimum annually or as new information becomes available.

(2) The CoC collaborates closely with various healthcare organizations. County Health/Health and Human Services Departments, County Public Health Department, the Central CA Alliance for Health, Blue Anthem and various organizations that provide healthcare and behavioral health services are active participants in the CoC and committees. Through CoC meetings, they provide information that facilitate collaboration between the CoC and healthcare agencies to assist participants in receiving services. Assisting participants in accessing healthcare services as requested, is an expectation of all CoC- and ESG-funded programs. The CoC also partners with Clinica de Salud to provide outreach and help with enrollment and utilization of Medi-Cal as well as to provide medical services to unsheltered individuals, helping to connect outreach participants to medical services. The CoC will continue to find opportunities to build new partnerships and share best practices among providers to ensure CoC program participants have access to medical services.

(3) The CoC encourages all programs to train staff on SOAR. Information regarding SOAR trainings is provided to CoC members and stakeholders via CoC meetings, postings on the CoC website, social media, and the CoC email list.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	
Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.		

(limit 2,500 characters)

The CoC has made substantial progress in increasing the availability of non-congregate shelter and has actively sought (and continues to seek) funding through state sources to support these efforts. A total of 4 new non-congregate sites, with approximately 260 new units, are being developed in the CoC through state Homekey funding. Additional single occupancy units are operating with support from state Project Roomkey funding. The CoC continues to work with different municipalities in the region to identify different properties, such as former motels, that could be repurposed for additional non-congregate shelter units.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

(1) The CoC developed stronger relationships with County Health/Health and Human Services and local healthcare providers during the pandemic. Lessons learned during COVID are being expanded to develop policies and procedures to respond to any potential future outbreaks, including processes for establishing isolations sites, providing accessible testing, providing equitable vaccine access and increasing access to hygiene stations. Procedures for responding to outbreaks involve utilizing street outreach and street medicine teams to deliver key services, identify people especially at-risk of illness or death from disease, and connect people to necessary resources, including advanced medical treatment or isolation sites.

(2) Strategies implemented by the CoC, in collaboration with local health agencies and other partners, to prevent outbreaks of COVID include providing isolation sites for people who tested positive for COVID, providing sanitation stations in encampments, and developing testing and vaccine pop-up sites in locations accessible to unhoused residents in the CoC (with immediate access to an isolation site for anyone who tested positive). Aside from COVID, in the CoC, Access Support Network provides mobile syringe exchange to prevent the spread of HCV and HIV. CoC staff also participate in the Integration Initiative Steering Committee Committee to connect with other public health leaders and develop strategies to prepare for any future outbreaks.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:	
1.	sharing information related to public health measures and homelessness, and	
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

(1) The CoC shares relevant public health information with providers through CoC meetings, postings on the CoC website, social media, and the CoC email list. During the height of COVID, information regarding opportunities for testing and vaccines were provided to providers to share with participants. All CoC providers were kept informed of updates to isolation procedures, including how to refer someone who had tested positive to an isolation site. Generally, CoC providers are informed of public health resources, such as HIV/HCV testing and safe needle exchange programs, to help prevent outbreaks or the spread of infectious diseases.

(2) CoC staff participate in the Integration Initiative Steering Committee. Representatives from local public health agencies are active participants in the CoC and regularly attend bi-monthly CoC meetings. This provides a regular forum for public health leaders to connect with area service providers to share critical information and resources that can prepare providers to prevent or limit disease outbreaks.

1D-9.	Centralized or Coordinated Entry System—Assessment Process.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

(1) The CoC's coordinated entry system (CARS) provides 100% coverage of the CoC. CARS uses decentralized access points, including some mobile access points via street outreach. Access points include local and county governments, public housing authorities, faith-based organizations, community-based organizations, local law enforcement, educational liaisons, and select hospitals. Select CARS participating agencies can also administer the assessment over the phone, increasing access across the CoC.

(2) CARS uses a standard assessment process, including a standardized tool (the VI-SPDAT). The assessment can be conducted by any qualified agency or program participating in CARS. Only staff who are up-to-date on CARS trainings are allowed to complete an assessment. All households entering CARS are first pre-screened to determine if they require homelessness assistance, if they have already been assessed, and whether they identify with a special population requiring specialized assistance, including connecting households fleeing domestic violence with DV providers. ROIs are collected from households completing the assessment (except DV households, to protect their privacy and confidentiality). CARS policies and procedures outline standard communication protocols and guidelines for staff when administering the assessment to increase consistency and validity of the assessment process.

(3) CARS is regularly evaluated, and evaluations rely on analyses of system data as well as feedback from providers and people with lived experience via surveys and focus groups. Evaluation findings, including those grounded in the experiences and opinions of people accessing CARS, are used to develop tangible action steps to improve CARS policies, procedures, and practices. Findings from the most recent CARS evaluation, completed in June 2022, have resulted in plans to increase transparency of CARS and the assessment/referral/placement process for households, improving data quality (including keeping updated contact information), and developing a community-informed assessment tool to replace the VI-SPDAT. In addition to regular evaluations, with formal opportunities to provide feedback, CARS includes a participant grievance process through which potential issues or opportunities for improvement can be identified, based on participant experience.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

(limit 2,500 characters)

(1) CARS reaches those least likely to seek assistance by using decentralized access points. People can access CARS through a variety of organizations including street outreach teams (SOTs), hospitals, faith-based organizations, community-based organizations, and other entities. This structure maximizes the likelihood people will enroll in CARS as virtually any agency that may come in contact with or have relationships with people experiencing homelessness can be approved to be a CARS-participating agency. SOTs are especially effective in connecting those least likely to seek assistance to CARS.

(2) CARS staff assesses & prioritizes clients based on VI-SPDAT score (family, single, & TAY), local priorities (chronically homeless, families with children, youth, veterans, & medically frail) & the level of service need to ensure those most in need are housed first.

(3) CARS policies and procedures prescribe specific timelines for client referrals: the program notifies CARS immediately when bed becomes available; CARS refers the next client on the list within 3 days; program aims to house client within 3 days of referral. If the client cannot be reached, absent extenuating circumstances, staff moves to the next client on the CARS list. The CARS Committee evaluates the system annually with opportunities to identify process improvements and ensure people access housing in a timely manner.

(4) The CoC has worked to reduce burdens for people using CARS by creating decentralized access points (as described above) to provide access throughout the community and at a variety of agencies, ensuring CARS is accessible to agencies that do not use HMIS, and ensuring policies and procedures minimize barriers for participants once referred to housing. CARS participants are not excluded from the system for denying the offer of housing nor for missing appointments with programs they have been referred to. The CoC is currently revisiting the assessment tool and working with the community to develop an assessment tool/process that is trauma-informed and less invasive than the current tool.

1D-10.	Promoting Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	04/30/2022

1D-10a.	Process for Analyzing Racial Disparities—Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	

Describe in the field below:

1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

(1) The Middlebury Institute of International Studies at Monterey completed a racial disparities assessment for the CoC in Spring 2022. The assessment was informed by HMIS data from the July 2020 – June 2021 timeframe. Statistical analysis consisted of three sets of analyses (t-tests and regressions) which: 1) identified if various demographic groups engaged with services at rates different from their share of the population; 2) identified disparities among demographic groups in the living situations to which they exited services; and 3) determined if there were disparate lengths of engagement with services among the racial, ethnic, and TAY identities analyzed.

(2) Findings revealed there are disparities in who experiences homelessness and engages with the CoC, but once they engage, disparities reverse and communities of color achieve better outcomes than white individuals. While American Indian and Native Alaskan individuals make up less than 0.2% of the regional population, they represent 1.32% of individuals engaging with CoC programs (7.8 times their population share). While Asian individuals make up 5.2% of the population, they only make up 0.97% of individuals engaging with the CoC system, making them underrepresented by about 5.4 times. Black/African American individuals are overrepresented in the system by about 2.8 times their population share (2.2% of the population and 6.8% of individuals engaging with the CoC system). Pacific Island and Native Hawaiian individuals did not show any significant difference in their rates of engagement compared to their share of the population. White individuals were underrepresented in the CoC system by 1.2 times; while they make up 51% of the population, they only make up 24.3% of the individuals who engage in the CoC system. Multiracial individuals engaged with CoC system at rate consistent with the population. And finally, Hispanic individuals were overrepresented in CoC system by roughly 7%.

The analysis also examined the length of time that individuals engaged with homeless services. Overall, identity is a poor predictor of length of engagement, while the destination code to which someone exited services was a fairly good predictor. Once controlling for exit destination, only Pacific Islanders and Native Hawaiians showed any statistically significant difference in engagement length and were expected to be enrolled in services for 116 days longer than non-Latino whites.

1D-10b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.q.	
	Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.	

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC has taken steps to reduce disparities by: A) incorporating responsibilities around diversity, equity, and inclusion in the CoC formally into the job expectations for the CoC Manager; B) creating a Youth Advisory Board with particular attention to including people from different social identities and cultural backgrounds (Race, ethnicity, LGBTQ+, pregnant and parenting, system involved, education); C) facilitating/hosting trainings on equity, oppression, and intersectionality, including recent trainings on authentic youth engagement, adultism, understanding power and power sharing, and empathy mapping and targeted universalism; D) incorporating questions regarding how agencies are addressing disparities and advancing equity into the CoC competition scoring criteria; E) considering equity in the development of various strategies and efforts (for example, creating an Equity Subcommittee of a Vaccine Taskforce to ensure equal access to vaccines for COVID).

Service providers: A) provide services and program materials in languages other than English, offer telephone translation services, and provide access to and partnership with local Native American organizations and translators (Mixteco, Triqui, and Zapoteco); B) adopt CoC-wide anti-discrimination policies and procedures in the provision of services; C) conduct and attend annual cultural competency and implicit bias trainings; D) examine and modify hiring practices to enhance diversity, follow anti-discrimination laws in hiring and employment, and cultivate professional development opportunities for employees; E) analyze client demographics and racial disparities in program outcomes, gather feedback from participants, and tailor services to racially and culturally diverse clients.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC created a publicly-accessible racial disparities dashboard, posted on the CoC's website, that includes demographic breakdowns of households engaging with the CoC compared to census data and demographic breakdowns of exits to permanent housing. This provides an accessible tool to track ongoing progress on the CoC's efforts to eliminate disparities in outcomes.

The CoC regularly evaluates CARS, including examining data for racial disparities at differ points in the system. With ongoing evaluation, the CoC will be able to track how changes to CARS policies, procedures, and practices positively impact existing disparities in the system.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section VII.B.1.r.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

The CoC has a Youth Advisory Board (Y4A – Youth For Action) that provides input to CoC- and system-level decisions. To recruit participants to Y4A, the CoC outreached to any youth who had completed an assessment in CARS; youth aged 18 – 24 were sent a survey, inquiring if they were interested in joining any leadership group. The CoC also advertised the opportunity via social media and recruited through youth service providers, grassroots organizations with connections to the youth community, and schools and colleges. The CoC also presented at other community meetings geared toward youth and posted flyers and brochures at local drop-in centers.

The CoC recently created a Lived Experience Advisory Directive (LEAD), modeled off of Y4A, to establish ongoing opportunities to engage people with lived experience in leadership and decision-making roles. Outreach to engage people in LEAD occurs through marketing the opportunity through direct service providers and advocacy organizations.

In addition to these opportunities, the CoC has two dedicated seats for people with lived expertise on the CoC Board/Leadership Council and two dedicated seats for Y4A members. These seats are often recruited for out of individuals who have already been involved in other CoC efforts. CHSP, as the Collaborative Applicant and HMIS lead, also just hired two new positions for youth with lived expertise to support in the building of Youth CARS, providing another avenue to serve in a leadership role. Finally, the CoC strives to engage people with lived expertise in planning for time-limited activities for those unable to make a longer commitment (like serving on the Leadership Council). People with lived experience assisted with the design and implementation of the 2022 Point-in-Time Count, and the CoC always engages at least one person with lived expertise on the Review and Rank Panel.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	61	48
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	9	2
3.	Participate on CoC committees, subcommittees, or workgroups.	12	4
4.	Included in the decisionmaking processes related to addressing homelessness.	6	2
5.	Included in the development or revision of your CoC's local competition rating factors.	2	2

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The CoC and individual CoC organizations are committed to increasing professional development and employment opportunities to people with lived expertise. In the past year CHSP, as the Collaborative Applicant and HMIS Lead, hired two new staff with the lived experience of homelessness, and the City of Salinas retooled their outreach model and incorporated peer partners (as paid positions) into their street outreach teams. The CoC sends out a weekly "Job Watch" letter to services providers with a list from entry-leadership level jobs. In addition, the CoC continues to engage in conversations with CoC providers and stakeholders to discuss and share ideas on modifying hiring and recruitment practices to effectively engage people with lived expertise in professional positions within the field.

The youth liaison to Y4A runs continuous case management to help the young leaders with professional development in the form of workshops (ex: resume building) and connections to the network to relevant career paths that the youth would like to take. Y4A is connected with the MCOE, local colleges, and workforce development boards from both Monterey and San Benito Counties to assist with the aforementioned services.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC:

1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and
2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness

(limit 2,500 characters)

(1) The CoC encourages individual providers to collect feedback from program participants to identify opportunities for improvement. As part of the competition process, funded providers are required to report on how they engage people with lived experience in decision-making which can include seeking feedback in program design and implementation. At the CoC-level, CHSP ensures any evaluation efforts of CARS or other system-level experiences include input and feedback from people with lived expertise. In addition, many individuals participating in leadership boards (Y4A and LEAD) are current or former participants in funded programs and have the opportunity to inform system decisions based on their experience receiving assistance.

(2) The CoC identified several challenges faced by people with lived experience in the process of accessing housing through CARS. Based on findings from the most recent evaluation, which was heavily informed by the experiences and feedback from people assessed through the system, the CoC is beginning efforts to increase the transparency of the assessment/referral/placement processes for households, ensure the CoC maintains updated contact information for households, and develop a new assessment tool that is more user-friendly and less invasive to people completing the assessment.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section VII.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
	1.	reforming zoning and land use policies to permit more housing development; and
	2.	reducing regulatory barriers to housing development.

(limit 2,500 characters)

(1&2) The CoC recently re-established the Housing Pipeline Committee to identify opportunities to increase the affordable housing supply. The Committee's work has focused on expanding access to affordable housing through challenging Fair Market Rent in the area, based on findings from a Fair Market Analysis. The Committee will continue to examine local policies and rules to increase the affordable housing supply. Part of this work involves continuing to outreach to local (city and county) officials to formally adopt the Lead Me Home 5-year Plan, which includes several strategies to increase the pace and rate of affordable housing supply, including reforming policies and reducing regulatory barriers.

Many barriers to housing development in the region tie to the cost of development. The CoC has increased the supply of affordable housing through various state-funded Homekey projects. The City of Salinas successfully acquired 3 Homekey sites to add a total of 202 units to the housing inventory. King City added 46 units for unaccompanied adults with a preference for individuals experiencing chronic homelessness. The City of Salinas is also in the process of developing affordable housing for families.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC's Local Competition Deadline–Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC's local competition.	08/05/2022
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1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	No

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	10
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section VII.B.2.d.	

Describe in the field below:

1.	how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

(1) The CoC used APR data to score renewal project applications, including measures related to permanent housing placement and retention. The competition timeframe (April 2021 – March 2022) was identified in the competition policies and approved by the Leadership Council. Renewal project applicants were informed of the timeframe for which performance data would be pulled as well as of the specific date CoC staff would pull data, providing ample time for projects to clean and/or review their data. This process ensured a consistent and fair data collection and analysis process across programs.

(2) For the purposes of the local competition, considerations for the length of time it takes to house people were incorporated into measures of occupancy and utilization. For programs with lower occupancy/utilization rates, the Review Panel had the opportunity to ask questions and understand why certain programs had lower utilization rates, which often related to length of time taken to enroll someone referred to the program.

(3) In addition to performance data, projects were scored based on the intended and actual populations served. Projects serving chronically homeless households and serving multiple subpopulations of severe needs (e.g., mental health disorders, low/no income, history of victimization, substance use disorders, etc.) received maximum points. In addition, projects were awarded points based on their alignment to Housing First which reflects an ability to effectively serve households with multiple severe service needs. By considering performance data in the context of populations served, the Review Panel could then ask any relevant follow-up questions of applicants to understand how they balance the need to demonstrate performance with the severe service needs of participants.

(4) The Review Panel was able to interview applicants, gaining additional information and context regarding the population served and how that may impact performance data. Contrary to what may be expected, the results of the local competition indicated the projects who were not committed to serving chronically homeless populations and did not always adhere to Housing First were also those that scored poorest. This reality reinforced the need to continue to invest in permanent housing programs that could both serve those with severe service needs while maintaining a high program quality and high performance.

1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process.	
	NOFO Section VII.B.2.e.	
	Describe in the field below:	
1.	how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;	
2.	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;	
3.	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and	
4.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	
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(limit 2,500 characters)

(1) The Leadership Council approved competition policies and scoring tools. The Leadership Council includes local community leaders identifying as Latinx, Black, and White. The Leadership Council chair comes from a lineage of migrant farmworkers and is a champion for the farmworker community.

(2) The CoC's rating factors included points for agencies' efforts to reduce racial disparities and promote equity, and to engage people with lived experience in decision-making. Both of these factors directly relate to the CoC's broader efforts to foster equity. The inclusion of interviews as part of the scoring and ranking process also created a more inclusive CoC competition. While it has always been an option for the Review Panel to reach out to applicants to clarify portions of the application, interviews were formally incorporated into the scoring and ranking process in 2022. This process is more inclusive, allowing smaller organizations or those with less experience with the CoC competition to explain their responses and application in a format (i.e., oral storytelling) that may be more comfortable.

(3) In addition to the diverse make-up of the Leadership Council (approving the rating factors), the Review Panel included 3 women of color (out of 4 panel members), two of these women also have lived expertise. The CoC intentionally sought members who represented different populations, including racial subpopulations overrepresented in the system.

(4) As part of the competition process, agencies were awarded points based on their explanation of the barriers faced by persons of different races and ethnicities and the steps taken to eliminate barriers, and their commitment to measuring and improving the agency's response to racial disparities. The Review Panel scored these responses and considered them in the process of determining overall ranking of projects.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section VII.B.2.f.	
	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any projects through this process during your local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

(1) The CoC monitors programs annually for HUD compliance, performance outcomes & concerns, and compliance with policies & procedures. The CoC may reallocate funding if a program fails to meet program requirements after attempts to correct program issues during the monitoring process. During the CoC competition, the Review Panel has discretion to recommend projects for partial or full reallocation based on application score, program performance, program/fund utilization, or other factors. Funding captured from an existing project will be used to fund a new project that meets NOFO requirements and is expected to advance the CoC's system performance measures. Any projects identified for reallocation are informed of this decision, in writing, outside of e-snaps and given the opportunity to appeal the decision, if it was found the decision was made due to error in score calculation or because the Review Panel did not follow the process outlined in the competition policies.

(2) The CoC identified 4 projects for reallocation. The projects identified for reallocation were low-scoring transitional housing programs with other issues (e.g., poor performance, poor fund utilization, lack of alignment to CoC and HUD priorities based on project type and populations served, etc.).

(3) The CoC reallocated all 4 projects identified. Reallocated funding supported three new PSH projects.

(4) N/A.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022?	Yes
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	Did your CoC inform applicants why their projects were rejected or reduced?	Yes
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/15/2022

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/15/2022
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1E-5b.	Local Competition Selection Results—Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank—if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes
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1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting—CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/27/2022
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC's website or partner's website.	09/28/2022
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	WellSky
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	05/06/2022
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2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD's comparable database requirements; and
2.	state whether your CoC is compliant with the 2022 HMIS Data Standards.

(limit 2,500 characters)

(1) The CoC recently worked with WellSky and VSPs to build a comparable database for agencies serving DV survivors using ESG funding (as the provider was first funded through ESG). The CoC and HMIS lead continue to coordinate with VSPs in the region to develop and implement the database, including ensuring it continues to meet changing standards. As the CoC has coordinated efforts, HMIS staff are well-versed in the new DV system and can provide technical support as needed to VSPs using the system.

(2) The Monterey/San Benito Continuum of Care is compliant with 2022 HMIS Data Standards.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	688	96	449	75.84%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	410	0	398	97.07%
4. Rapid Re-Housing (RRH) beds	112	0	112	100.00%
5. Permanent Supportive Housing	579	0	307	53.02%
6. Other Permanent Housing (OPH)	0	0	0	

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

(1) The CoC has taken steps and improved HMIS bed coverage rates over the past three years. While some work slowed during the pandemic as providers and the CoC focused on urgent community needs, the CoC is re-focusing on these efforts. Many programs not currently participating in HMIS are small grassroots organizations, with limited administrative capacity. The CoC continues to work with them to understand barriers to participation and assist them in identifying potential solutions to overcome barriers and allow for HMIS participation. The CoC will specifically take the following steps to increase bed coverage over the next 12 months: 1) continue to monitor data quality and timely HMIS entries of participating agencies; 2) continue to highlight system-level data and analysis findings from HMIS in evaluations, reports, and presentations, emphasizing the importance and utility of HMIS for users; and 3) provide outreach and education to agencies not currently participating to encourage participation.

(2) The CoC will implement the aforementioned steps by 1) conducting a CoC-wide HMIS training on HMIS use, data standards, and policies & procedures; 2) conducting in-person, tailored outreach and education to help agencies not currently using HMIS to understand the benefits of participation; 3) use case conferencing meetings for CARS to remind projects to enter data into HMIS in a timely and accurate fashion, and use this platform as an opportunity to bring new agencies into HMIS.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	01/28/2022
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2B-2.	PIT Count Data—HDX Submission Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	05/06/2022
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2B-3.	PIT Count—Effectively Counting Youth.	
	NOFO Section VII.B.4.b.	

	Describe in the field below how during the planning process for the 2022 PIT count your CoC:
1.	engaged stakeholders that serve homeless youth;
2.	involved homeless youth in the actual count; and
3.	worked with stakeholders to select locations where homeless youth are most likely to be identified.

(limit 2,500 characters)

(1) The CoC partnered with the local youth outreach team, Community Human Services. This outreach team specializes specifically in outreaching to youth experiencing homelessness within Monterey County. The CoC also worked with the Monterey County Office of Education, specifically with the homeless liaison office, to capture and incorporate their data into the community's count.

(2) Throughout the volunteer recruitment process for the PIT 2022 Count, the CoC encouraged outreach teams to identify people with lived-experience to assist in the count. The CoC also offered a payment incentive for anyone with lived-experience that was interested in the count. Although there were adults with lived-experience that participated in the count, there were no known youth with lived experience that were involved despite outreach efforts. The CoC plans to work with YHDP program recipients and expand outreach to youth with lived-experience in the next scheduled count.

(3) The CoC engaged local youth leaders engaged in the Youth Advisory Board – Youth for Action (Y4A) to identify locations where homeless youth may be contacted. In addition, the CoC used outreach teams to identify encampments and other unsheltered locations where people (including youth) may be staying in the days leading up to the Count. Outreach teams were then deployed to those areas during the Count.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section VII.B.5.a and VII.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and	
	3. describe how the changes affected your CoC's PIT count results; or	
	4. state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2022.	

(limit 2,500 characters)

(1) The CoC made no changes to the sheltered PIT count implementation between 2021 and 2022.

(2) The CoC changed the methodology for conducting the unsheltered count between 2019 and 2022. In 2022, the unsheltered count was conducted over 2 days (January 27 – 28, 2022). During the 2019 unsheltered count the Monterey County of Education (COE) was able to conduct an outreach effort to confirm the status of the students identified as homeless in the SIS database. In 2022 due to staffing limitations at the COE we were unable to coordinate the outreach effort and instead included the data from the SIS database as a supplemental report to the PIT count. Leading up to the PIT count, the CoC tasked outreach teams to identify encampment locations and on the days of the unsheltered count, outreach teams were assigned to those areas to contact and count people staying in the identified encampments. In 2022, the CoC also began utilizing ESRI ArcGIS technology to better coordinate volunteers and ensure adequate coverage across those areas known as encampments or other locations where people could be contacted.

(3) Around 68% of the CoC's population counted during the PIT are counted in unsheltered locations. The increased coordination with outreach teams for the unsheltered count provides greater assurance that these counts are as accurate and thorough as possible, given the known limitations of a PIT. Overall, the PIT count decreased by just over 11% from 2019 to 2022. Taking into consideration the changes in methodology, the CoC is confident that decreases are due to changes in resources, system coordination, and system performance rather than any methodological oversights.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless--Risk Factors Your CoC Uses.	
	NOFO Section VII.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

(1) The CoC conducted a housing market analysis and community input sessions throughout the development of the Lead Me Home 5-year plan. Input was gathered from providers, people with lived expertise, faith-based organizations, and other stakeholders. Risk factors for first-time homelessness identified through this process included: lack of income, loss of employment, mental & physical disabilities, growing rents, a shrinking rental market, and a lack of affordable housing. The market analysis supported these community-identified factors and found an estimated shortage of about 9200 units of extremely low-income housing in Monterey & San Benito combined. In addition, the COVID pandemic disproportionately impacted people of color including losing jobs, reduced work schedule, losing housing, and increased incidents of DV. These factors continue to impact households' likelihood of experiencing first-time homelessness. In addition, the expiration of eviction moratoria in place during the pandemic resulted in some households entering homelessness for the first time.

(2) The CoC supports households at risk of homelessness by 1) expanding homelessness prevention through system-wide use of problem-solving/diversion practices; 2) building new PSH and extremely low-income affordable housing with local, state, and federal resources; 3) coordinating homelessness prevention between the homelessness response system and other systems of care, particularly those with which young people at risk of homelessness frequently engage such as the child welfare system, juvenile and adult justice systems, education system, and behavioral health system; 4) continue to invest in homelessness prevention, rapid re-housing, and flexible or shallow subsidies to help prevent homelessness and facilitate rapid exits to permanent housing; 5) addressing racial disparities by evaluating outcomes for different racial/ethnic subpopulations and crafting specific solutions.

(3) The Coalition of Homeless Service Providers (CHSP) oversees these strategies through the Continuum of Care region.

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section VII.B.5.c.	

	In the field below:
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

(1) The CoC has participated in two community-wide 100-day challenges focused on assisting households to rapidly exit homelessness into permanent housing. These short events help CoC providers identify creative solutions to shorten the length of time homeless, some of which can be applied across the system permanently. More sustained strategies for reducing length of time homeless across the homelessness response system are identified in the Lead Me Home 5-Year Plan. These strategies include expanding housing solutions, including adding PSH units and rental assistance, expanding housing navigation services, and enriching and expanding outreach services with connections to housing. CoC/CARS policies also prioritize chronically homeless individuals and families and strive to place all families with children in permanent housing within 30 days. Working toward these performance goals will reduce length of time homeless across the system. Both PHAs serving CoC jurisdictions have a homeless preference in HCV programs and homeless set asides in project-based voucher programs including dedicated units for veterans, youth, & families in reunification.

(2) CoC/CARS policies prioritize chronically homeless individuals and families for placement into permanent housing. Chronically homeless households are targeted for assistance, with additional consideration given for households with high assessment scores, high severity of needs, and meeting other local priorities. The CoC utilizes outreach programs as access points, making CARS more accessible to providers in the field and helping connect people with the longest lengths of time homeless to the housing system.

(3) The Coalition of Homeless Service Providers oversees these strategies.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy	
	NOFO Section VII.B.5.d.	
	In the field below:	
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

(1) The CoC programs have offered short-term financial assistance, landlord incentives, and rental deposits to help rapidly house individuals and families. The CoC has also employed housing navigators whose positions require them to develop and sustain long-lasting partnerships with landlords. Both PHAs serving the CoC region have move-on preferences for households exiting transitional housing, and Monterey County PHA has allocated 200 vouchers for individuals and families experiencing homelessness. During the CoC competition, the CoC prioritizes funding and awards points to projects with high rates of exit to permanent housing and to projects that lower barriers to entry. All of these efforts help the CoC increase its rate that households exit into permanent housing.

(2) The CoC programs all provide services to increase self-sufficiency and independence, to the degree possible for each individual, including employment and educational services, financial training, behavioral health services, and access to mainstream benefits. During the CoC competition, the CoC prioritizes funding and awards points to projects that prevent termination based on a number of criteria such as failure to participate in services and failure to improve income. The CoC also hosts trainings, such as Housing First trainings, that provide information and strategies for housing programs to effectively serve and house individuals and families and avoid evicting or terminating participants.

(3) The Coalition of Homeless Services Providers oversees these strategies.

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	
	In the field below:	
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

(1) The CoC uses the VI-SPDAT, the CARS process, and HMIS data to identify people returning to homelessness. Before a client completes a full assessment, CARS staff and access agencies check HMIS to see if the client previously received services in the CoC. Clients who are identified as having returned to homelessness are assessed for additional service needs, such as mainstream benefits, employment, financial training, DV services, or behavioral health services. When CARS data don't align with HMIS data, or when client circumstances have changed, CARS staff/access points reassess the client to identify vulnerabilities not captured the first time.

(2) The CoC aims to reduce the rate of returns to homelessness by offering robust supportive services to program participants including behavioral health services, connections to mainstream resources and cash benefits, employment services, and emergency subsidies as needed. Program staff help reduce barriers to accessing benefits by assisting with transportation, gathering and organizing required documents, and helping with the application process. For individuals who are capable of working and for whom employment income can help them retain their housing, the CoC has built relationships with local employers who are open to hiring currently or formerly homeless individuals or enrolling them in job training programs. In addition, San Benito and Monterey Workforce Development Boards have MOUs with the CoC to prioritize homeless clients for access to jobs and training programs. The CoC also collaborates with local 211 services to divert those in need of prevention services directly to the United Way – Emergency Rental Assistance Program operator and Emergency Food & Shelter Program (EFSP) to help streamline those at risk of becoming homeless again to access needed services. CHSP staff sits on the funding committee of the United Way and collaborates with the United Way to fill gaps in funding in those areas where prevention funds are most needed.

(3) The Coalition of Homeless Services Providers oversees these strategies.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section VII.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

(1) CoC providers offer supportive services tailored to the population served. Providers help connect participants who are able to work to job training and educational opportunities. As one example, Community Human Services (Safe Passage), a CoC-funded youth provider, supports their participants with career planning and work skills development and encourages participants to attend school and work part- or full-time within 60 days of entering the program. Safe Passage coordinates educational services and facilitates enrollment in local colleges. As another example, Sandy Shores (PSH program operated by Interim Inc.) helps clients connect with the Education Center at Monterey Peninsula College for college enrollment assistance and resources including financial aid, shower facilities, and other services.

(2) The CoC has a working relationship with both San Benito and Monterey County Workforce Development, both of which signed support letters for the CoC's YHDP application. The Director of Health and Human Services, who oversees Workforce Development in San Benito County, is a voting member of the Leadership Council, regularly attends CoC meetings, votes on local CoC priorities, informs CoC members of employment and training opportunities, and contributes to strategies for connecting individuals to jobs and training. San Benito's Community Services & Workforce Development coordinates most shelter and housing programs in San Benito County and facilitates a direct connection between housing and employment for its unhoused residents and often hires people with lived experience for their programs. The CoC also partners with the Chamber of Commerce and Downtown Business Association to create strategies for connecting unhoused residents to employment.

(3) The Services, Employment, & Income Committee of the CoC oversees these strategies.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section VII.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access non-employment cash income; and	
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

(1) The CoC offers training for funded providers and other local agencies on accessing mainstream benefits. Monterey County Dept. Of Social Services trains CoC program staff on accessing benefits programs including SSI/SSDI, CalWORKs, CalFresh, Medi-Cal, WIC, VA benefits, and other state and local programs. Included in trainings is information on eligibility criteria, application processes, best practices in identifying and solving barriers to accessing benefits. Program staff are also encouraged to attend SSI/SSDI Outreach, Access, & Recover trainings as well as joint CoC/DSS trainings on mainstream benefits. In the local CoC competition, having staff that have attended SOAR in the past 24 months is a scored criteria.

Case managers at each CoC program will assess client income and identify mainstream benefits for which clients may be eligible. Program staff often assist clients in completing applications for TANF, CalFresh, general assistance, and other mainstream benefits. CoC veteran services providers partner with local VA and Veteran Resource Officers to help connect homeless veterans with VA benefits. Program staff help clients access mainstream benefits by providing transportation to appointments, gathering and submitting documentation, assisting with completing applications, and connecting to appropriate government agencies to submit and follow up on applications.

(2) The Coalition of Homeless Services Providers and the Services, Employment, & Income Committee of the CoC oversee these strategies.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
House of Peace Su...	PH-PSH	11	Healthcare
Step Up King City	PH-PSH	12	Housing

3A-3. List of Projects.

1. What is the name of the new project? House of Peace Supportive Housing Program

2. Enter the Unique Entity Identifier (UEI): HW34LG47MKH7

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC's Priority Listing: 11

5. Select the type of leverage: Healthcare

3A-3. List of Projects.

1. What is the name of the new project? Step Up King City

2. Enter the Unique Entity Identifier (UEI): JA9DL54US3E3

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC's Priority Listing: 12

5. Select the type of leverage: Housing

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section II.B.11.e.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2022 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

4A-3.	Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC's Geographic Area.	
	NOFO Section II.B.11.(e)(1)(c)	

1.	Enter the number of survivors that need housing or services:	703
2.	Enter the number of survivors your CoC is currently serving:	593
3.	Unmet Need:	110

4A-3a.	How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(c)	

Describe in the field below:

1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,500 characters)

(1) In addition to the 593 DV survivors currently served in the CoC, there are an additional 110 DV survivors who have been assessed and are awaiting a housing referral via CARS. This number was pulled from a locked down provider in the HMIS specifically for clients fleeing domestic violence. This figure is up to date as of September 9, 2022.

(2) This figure is taken from the locked down provider in HMIS and the DV-comparable database. All data related to DV survivors (both those currently enrolled in programs and those awaiting housing referrals) are confidential.

(3) The CoC is unable to meet the needs of all survivors due to a lack of safe, secure, and affordable housing access. Given many households fleeing domestic violence are financially and socially isolated, these households rely on the services and resources of VSPs to locate and access housing and re-establish stability. Short-term assistance, in the form of RRH, has been an effective tool in assisting survivor households in regaining housing by providing housing access and ongoing supportive services for households through this transition.

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
Community Homeles...

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2022 Priority Listing:

1.	Applicant Name	Community Homeless Solutions
2.	Project Name	DV RRH Project 2022 Expansion
3.	Project Rank on the Priority Listing	15
4.	Unique Entity Identifier (UEI)	FNS8C7JNC7H6
5.	Amount Requested	\$280,866
6.	Rate of Housing Placement of DV Survivors—Percentage	90%
7.	Rate of Housing Retention of DV Survivors—Percentage	95%

4A-3b.1.	Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(c)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below

1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

(1) Project staff regularly review client case plan while clients are in the program and track who is exiting to permanent housing. Project staff also report to the Monterey and San Benito Counties and other grantors with de-identified aggregate case data, including exits from the program and reentry into the program. The project also follows up with clients after the client is placed in permanent housing to whether the client is able to successfully maintain housing. Clients who reenter homelessness are tracked without identifying information.

(2) These rates account for exits to safe housing destinations.

(3) These rates were calculated from the project's internal data tracking spreadsheets and projects reports to San Benito and Monterey counties.

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	
	Describe in the field below how the project applicant:	
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;	
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;	
3.	determined which supportive services survivors needed;	
4.	connected survivors to supportive services; and	
5.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.	

(limit 2,500 characters)

(1) Community Homeless Solutions (CHS) case managers and housing navigators help identify clients' unique housing needs, including safe housing locations, housing safety features, and affordability, and any barriers to obtaining housing quickly. Case managers investigate whether the client is already on waiting lists at the PHA or other affordable housing projects and informs the housing provider of the changed circumstances to help the client obtain housing more quickly if a DV or homeless preference is available. CHS uses a Housing First approach to place clients into housing quickly without preconditions or service requirements. Projects provide move-in assistance (rental application fees, security deposits, utility payments, etc.) and emotional support to help guide clients toward stability.

(2) CHS informs coordinated entry (CARS) staff when beds in the program become available, attend case conferences, and accepts referrals from CARS. CARS prioritizes DV survivors for VSPs and other programs with the highest assessment score receiving highest priority. Because CHS operates DV shelter programs that are not funded by CoC or ESG, they accept clients outside of CARS as well.

(3) CHS case managers work with each client to identify the specific supportive services desired and needed to help that client feel safe and access housing. Recommendations and ideas for potential referrals are developed with clients and documented in case plans and notes. Given the circumstances for DV survivors can vary greatly, there is not a specific route taken to help clients access housing.

(4) Services are provided in-house by CHS in groups or individually, including case management, safety planning, housing search and placement assistance, counseling/therapy for adults and children, children's group activities, emergency food and clothing, criminal justice and social service advocacy, assistance with accessing benefits, assistance at court accompaniment, connection to employment, and financial literacy and planning. Participation in services is voluntary and driven by client's individual case plan.

(5) With this RRH project, CHS will provide up to 12 months of rental assistance and ongoing case management and services even after rental assistance ends to ensure that clients are able to follow through with their action plan and adjust the plan as needed.

4A-3d.	Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
2.	making determinations and placements into safe housing;	
3.	keeping information and locations confidential;	
4.	training staff on safety and confidentiality policies and practices; and	
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.	

(limit 2,500 characters)

(1) CHS ensures privacy and confidentiality during the intake process by providing safe and private spaces to complete interviews, with doors and windows that can be closed. Staff use white noise machines or humidifiers to ensure conversation can't be heard outside the office door. CHS clients are individuals; therefore issues of privacy/confidentiality that may emerge when serving a couple are not present given CHS's model.

(2) CHS staff interview clients to identify housing options that are safe for each individual, including considering proximity to the client's abuser, client's choice, proximity to family or cultural affiliations/organizations, and housing security features. Case managers create safety plans to keep clients safe in the housing of their choice.

(3) Entry at CHS's facility is limited to staff, clients, essential support, and vendors. All visitors are screened, educated on the importance of keeping the location confidential and required to sign confidentiality agreements. Staff never disclose the address of the location in any media or marketing materials. Clients are asked to walk a few blocks from the premises to make calls or meet with anyone. Information on RRH clients' living locations will be kept in a secure database, outside of the community's HMIS, and inaccessible to other community providers.

(4) CHS trains staff to protect the physical and emotional safety of DV survivors. CHS staff working directly with clients must take a 40-hour DV certification training required by the state, including safety planning, trauma-informed care, and motivational interviewing techniques. All staff are fully trained on safety, confidentiality, and privacy protocols upon hiring and at regular intervals.

(5) CHS currently operates a DV emergency shelter program and is launching a RRH program, awarded funding in 2021. All congregate facilities have cameras on the perimeter of the buildings, front desk staff screen anyone going in or out of the building, common areas inside the building do not face the street, and outdoor areas are fenced in and do not face the street. Areas are well lit, locked, and monitored by staff at all times. All visitors need authorization to enter premises.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	
	Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.	

(limit 2,500 characters)

CHS will examine the following data to evaluate its ability to ensure the safety of clients: the number of households who secure move-in dates as a result of participating in the project; the number of households that remain in housing for more than 12 months; and the number of households who exit the project into permanent housing. Households with secure move-in dates, that stay in housing for more than 12 months, and that exit into permanent housing reflect an improvement in safety since the victim/household is away from the abuser or an unsafe environment. The project will also review the number of households (enrolled in the project or housed) with an increase in cash income; the number of households (in the project or housed) with an increase in benefits, non-cash income; and the number of households (in the project or housed) that are engaged or referred to employment services. Increasing benefits and services helps the household to gain independence and stability which in turns helps to improve their housing situation and level of safety. The project will also evaluate the number of households that develop a safety plan while enrolled in the project or housed and the number of households that update their safety plan while enrolled in the project or housed. Developing and updating personalized safety plans helps to prevent the possibility of harm or abuse and clearly enhances project participant safety. Finally, the project will review the number of households that indicate in a project-sponsored survey whether project services improved their safety.

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:	
1.	prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;	
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;	
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;	
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;	
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;	
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and	
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.	

(limit 5,000 characters)

(1) CHS prioritizes participant choice and rapid placement & stabilization in permanent housing consistent with participants' preferences. Case managers employ motivational interviewing techniques and principles of trauma-informed care to ensure clients understand they are the decision makers in determining where they live and the type of housing they live in. Case managers work with each client to find housing opportunities in the areas selected by the client and explore residential houses, duplexes, apartments, condos, affordable housing programs, tiny homes, accessory dwelling units, and trailer programs. Accessible units are identified as needed.

(2) CHS establishes and maintains an environment of agency & mutual respect, does not use punitive interventions, and ensures program participant staff interactions are based on equality & minimize power differentials. CHS places each survivor's priorities, needs, and interests at the center of program activities & services. Staff provide support and information to enable clients to make informed choices. CHS employs trauma informed care principles & practices to provide safe, confidential housing and create trust & transparency. CHS staff offer peer support, take a collaborative approach to daily living activities, empower clients and provide them with voice & choice, and respond to the cultural/linguistic needs of clients. Also, staff use active listening, effective communication techniques, exercise patience & transparency to develop trust, practice motivational interviewing skills, & enhance a sense of worth & self-efficacy so clients can begin to address their traumas & work toward stable housing. CHS follows Housing First, Victim-Centered, & Trauma-Informed Care principles.

(3) CHS trains staff on providing participants with information on trauma. Staff educate clients on the cycle of DV, power dynamics, and the impact of DV on children.

(4) CHS emphasizes program participants' strengths and provides strengths-based coaching. Assessment tools include assessments of strengths, and case plans are geared to helping clients work toward the goals and aspirations they identify. Staff also bring to the client case planning the strengths they notice in the client, like patience or unique skills the client possesses.

(5) Staff are trained on equal access, cultural competence, and nondiscrimination. 2/3 of DV clients identify as Latinx or Hispanic. CHS employs bilingual, bicultural (Spanish/Latinx) staff with deep understanding of the culture and its impact on family ties and perspectives of DV. Services are provided in a culturally sensitive manner and staff respond to the cultural/linguistic needs of clients. During all advocacy and service provision, staff follow protocols that are built around six principles of a trauma-informed approach: safety; trustworthiness and transparency; peer support; collaboration and mutuality; empowerment, voice, and choice; cultural, historical, and gender considerations. Projects also employ people with histories of DV who help bring their perspective to the agency and provide peer support.

(6) CHS provides opportunities for connection for participants such as groups, mentorships, peer support, and spiritual needs. CHS takes a collaborative approach to daily living activities, such as cooking and eating together, and promotes social/community activities to integrate clients into the program and local community. Program services take a victim-centered approach. The program places each survivor's priorities, needs, and interests at the center of

program activities and services, and strives to provide the services and supports needed.

(7) CHS offers support for parenting, including connecting clients to parenting classes and subsidized childcare. Case managers connect clients with childcare services and help clients create a plan on how to inform childcare providers/school on who is/is not authorized to take the children and to keep a photo of the abuser at children's schools so school staff can be alerted if they show up. Children can stay at the facility (under the supervision of staff and client volunteers) while parents go to work. With the help of local community, faith-based, and women's organizations, programs hold events, including holiday events, that include kids activities to give parents a break.

4A-3f.	Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

Program participants have access to all basic needs, including housing navigation, legal services for restraining orders and immigration issues, counseling, legal advocacy and court accompaniment, 24-hour DV crisis line, case management services for survivors of human trafficking, bilingual therapy services, support groups, and emergency clothing and food, financial literacy, help securing personal documents, applying for benefits, re-entering the education systems, opening a savings account, employment connection, peer support and group support, connection to childcare and other children's services. Community Homeless Solutions also provides refuge for pets while clients are in shelter.

4A-3g.	Plan for Trauma-Informed, Victim-Centered Approaches for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(e)	

Provide examples in the field below of how the new project will:

1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans works towards survivor-defined goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and

7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.
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(limit 5,000 characters)

(1) CHS will use DV Bonus funding to expand their existing program to assist more clients. Funding will be used on additional case management staff and flexible housing/rental assistance which can help clients more rapidly identify permanent housing options. Funding will also help extend financial assistance for clients who are not housing stable after 12 months and need more time to become independent. CHS will prioritize client choice and rapid placement & stabilization in permanent housing, consistent with participants' preferences. Case managers will work with each client to find housing in the areas selected by the client. Accessible units will be identified as needed.

(2) CHS will continue to maintain an environment of mutual respect with clients & ensure that participant-staff interactions are based on equality and minimize power differentials. This program will follow Housing First, Victim-Centered, & Trauma-Informed principles. Staff will use active listening and effective communication techniques. Staff will exercise patience and transparency to develop trust and will practice motivational interviewing. Staff will work to enhance a client's sense of worth of self-efficacy so clients can begin to address their trauma and work toward stable housing.

(3) CHS will train staff regularly on providing program participants w/info on trauma. Any new staff will receive a mandated 40 hours of DV certification training. Where culture plays an important role in family or DV dynamics, staff with deep cultural understanding will provide case management and education around DV in the language of client's choice. CHS will work with staff therapists to provide therapy and education so clients understand the cycle of DV, power dynamics, and the impact of DV on children.

(4) CHS will emphasize program participants' strengths and build the client case plan based on the strength clients have identified or are exhibiting. Staff will help clients identify paths to independence utilizing the skills & strengths clients have. Staff will provide every opportunity for the client to determine their path and priorities to help them regain their confidence and control their lives.

(5) CHS will center programming and services on cultural responsiveness and inclusivity and staff will be trained on equal access, cultural competence, and nondiscrimination. CHS anticipates many participants will be Hispanic, based on current agency demographics. CHS will employ bilingual, bicultural (Spanish/Latinx) staff with deep understanding of the culture and its impact on family ties and perspectives of DV. Services will be provided in a culturally sensitive manner & staff will respond to the cultural/linguistic needs of clients. CHS will employ people with histories of DV who can bring their perspectives to the program and provide peer support.

(6) CHS will provide opportunities for connection for clients, including groups, mentorship, peer support, spiritual need, classes, childcare sharing & holiday celebrations. CHS will encourage clients to build supports and relationships with others that can extend into clients' move into permanent housing. CHS will identify activities that support clients in integrating safely into the local community.

(7) CHS will offer support for parenting, including connecting clients to parenting classes, providing childcare opportunities at their facilities or by connecting to other childcare agencies who can provide quality affordable childcare to allow clients to seek employment, education or pursue other priorities on their case

plan. Case managers will help clients to create a plan on how to inform childcare providers/schools on who is/is not authorized to take the children.

4A-3h.	Plan for Involving Survivors in Policy and Program Development of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(f)	

Describe in the field below how the new project(s) will involve survivors with a range of lived expertise in policy and program development throughout the project's operation.

(limit 2,500 characters)

CHS DV Shelter programs have long involved DV guests in a process for soliciting and incorporating Participant feedback to ensure programs are effective and resonate with the persons we serve. CHS will use similar processes and lessons learned to engage RRH program participants in policy and program development.

Currently, the DV Shelter Program Manager holds regularly scheduled meetings with DV Shelter guests to discuss how things are working, proposed changes, and the concerns and suggestions of guests re matters involving program, services, and policy. The DV Shelter Manager brings guest input to CHS management and discuss their concerns in detail. After an examination of all concerns and issues, Program and/or Agency may ultimately agree to adopt guest feedback, concerns, and recommendations and make appropriate changes to DV Shelter program, services, practices, and/or policies. A few recent examples of changes adopted by the Shelter Program in response to guest concerns and recommendations of guests include: the courtyard fence at the Hamilton House shelter was extended and secured with additional privacy mesh to make guests feel more safe; Hamilton House shelter units were painted a new color to enhance the emotional state of guests; and a local pet was adopted as a shelter mascot for the benefit of the children living in the shelter.

The RRH Project will formalize this process for soliciting and incorporating guest feedback to ensure the Project and Program are effective and reflective of the needs and concerns of Shelter guests. To this end, the Project will form a DV shelter guest committee comprised of domestic violence survivors, including those fleeing or attempting to flee DV, dating violence, sexual assault, stalking, or sex trafficking.

The guest committee will be responsible for providing input and feedback regarding the design, implementation and evaluation of the RRH project as well as the DV Shelter Program. To this end, the committee will: (1) assess the Project and DV Shelter Program (Program); (2) identify additional Project & Program needs; (3) provide input re Project & Program effectiveness and how to make them more effective; and (4) provide input re proposed policy changes.

The Program Manager will be responsible for bringing guest input to CHS management, notifying guests of the actions to be adopted, and implementing the changes resulting from guest input and recommendations.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.		
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.		
3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.		
4.	Attachments must match the questions they are associated with.		
5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.		
6.	If you cannot read the attachment, it is likely we cannot read it either.		
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).		
	. We must be able to read everything you want us to consider in any attachment.		
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.		
Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	PHA Homeless Pref...	09/27/2022
1C-7. PHA Moving On Preference	No	PHA Moving On Pre...	09/28/2022
1E-1. Local Competition Deadline	Yes	Local Competition...	09/25/2022
1E-2. Local Competition Scoring Tool	Yes	Local Competition...	09/25/2022
1E-2a. Scored Renewal Project Application	Yes	Scored Forms for ...	09/25/2022
1E-5. Notification of Projects Rejected-Reduced	Yes	Notification of P...	09/25/2022
1E-5a. Notification of Projects Accepted	Yes	Notification of P...	09/26/2022
1E-5b. Final Project Scores for All Projects	Yes	Final Project Sco...	09/25/2022
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes	Web Posting - CoC...	09/29/2022
1E-5d. Notification of CoC-Approved Consolidated Application	Yes	Notification of C...	09/28/2022
3A-1a. Housing Leveraging Commitments	No	Housing Leveragin...	09/27/2022

3A-2a. Healthcare Formal Agreements	No	Healthcare Formal...	09/27/2022
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description: PHA Homeless Preference

Attachment Details

Document Description: PHA Moving On Preference

Attachment Details

Document Description: Local Competition Deadline

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Scored Forms for One Project

Attachment Details

Document Description: Notification of Projects Rejected-Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description: Final Project Scores for All Projects

Attachment Details

Document Description: Web Posting - CoC-Approved Consolidated Application

Attachment Details

Document Description: Notification of CoC-Approved Consolidated Application

Attachment Details

Document Description: Housing Leveraging Commitments

Attachment Details

Document Description: Healthcare Formal Agreements

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/21/2022
1B. Inclusive Structure	09/29/2022
1C. Coordination and Engagement	09/29/2022
1D. Coordination and Engagement Cont'd	09/29/2022
1E. Project Review/Ranking	09/29/2022
2A. HMIS Implementation	09/29/2022
2B. Point-in-Time (PIT) Count	09/29/2022
2C. System Performance	09/22/2022
3A. Coordination with Housing and Healthcare	09/29/2022
3B. Rehabilitation/New Construction Costs	09/29/2022
3C. Serving Homeless Under Other Federal Statutes	09/29/2022

4A. DV Bonus Project Applicants	09/29/2022
4B. Attachments Screen	09/29/2022
Submission Summary	No Input Required

Attachment 1E-2: Local Competition Scoring Tool

This attachments include the following components of the Local Competition Scoring Tool:

1) Scoring tool for renewal projects: This document captures the **scores awarded** by the Review Panel for each scoring criteria **for each renewal project**. The **maximum points available** in each criteria/category is included in the 2nd row. The categories for scoring criteria (e.g., System Performance Measures, Administrative Performance, etc.) are included in the 1st row.

The bottom three renewal projects listed were new projects in the past year and do not have complete data because they weren't operating throughout the year. These projects were ranked by the Review Panel at the bottom of Tier 1, in alignment with competition policies.

2) Scoring tool for new projects: This document captures the **scores awarded** by the Review Panel for each scoring criteria **for each new project**. The **maximum points available** in each criteria/category is included in the 2nd row.

3) Project scoring criteria for renewal and new projects: These documents show the detailed scoring criteria and maximum number of points possible for each criteria. For example, these documents provide detail as to the specific **severe service needs for which project applications were scored** and **specific system performance measures considered in project scoring**. This document was used by Review Panelists to consistently score project applications.

Project Information				CoC Priorities		
				5 pts max	5 pts max	5 pts max
	Agency Name	Project Name	Project Type	Project Type	Serving Chronically Homeless Households	CoC Priority Special Populations and Severe Service Needs
1	Community Human Services	Safe Passage	TH	2.5	0	5
2	Housing Authority of the County of Monterey	Homeward Bound	TH	2.5	2.5	5
3	Housing Authority of the County of Monterey	MOST/Lexington Court	TH	2.5	2.5	5
4	Housing Authority of the County of Monterey	Pueblo Del Mar	TH	2.5	2.5	5
5	Interim Inc.	Shelter Cove	TH	2.5	0	5
6	Interim Inc.	Sandy Shores	PSH	5	0	5
7	Interim Inc.	Shelter Plus Care #2	PSH	5	0	5
8	Interim Inc.	MCHOPE	PSH	5	0	5
9	MidPen Housing Corporation	Moon Gate Plaza	PSH	5	5	5
10	San Benito, County of	San Benito Helping Hands Renewal 2021	PSH	5	2.5	5
11	Veterans Transition Center	Hayes Circle Permanent Housing	PSH	5	5	5
12	Community Homeless Solutions	DV Rapid Rehousing Project	RRH	5	0	5
13	Housing Resource Center of Monterey County	Home Project	RRH	5	0	5
14	YWCA Monterey County	HUD/CoC Domestic Violence Housing First Project	TH-RRH	2.5	5	5

			System Performance Measures			Administrative Performance			
	5 pts max	5 pts max	5 pts max	5 pts max	15 pts max	5 pts max	5 pts max	10 pts max	5 pts max
	Racial Equity	Engaging People With Lived Experience	Increased Total Income	Non-Cash Benefits	Housing Stability and Permanent Housing Placement	Bed Occupancy/Utilization	HMIS Data Quality Report Card	Grant Utilization	Audits/Monitoring
1	2.8	3.4	0	0	0	0	5	10	5
2	1.4	3.3	0	0	0	5	5	10	5
3	1.4	3.3	0	0	0	5	5	10	5
4	1.4	3.3	0	0	0	0	5	10	5
5	4.8	5.0	0	0	0	0	5	5	5
6	4.8	5.0	0	0	15	5	5	10	5
7	4.8	5.0	0	0	0	2.5	5	5	5
8	4.8	5.0	2.5	0	15	5	5	5	5
9	4.0	2.7	0	2.5	15	5	5	10	5
10	3.5	3.0	0	0	15	5	5	5	5
11	2.4	4.8	0	0	15	0	5	10	5
12	3.0	2.8						10	5
13	4.1	4.4						10	5
14	4.8	4.9							5

		Housing First		Mainstream Resources				
5 pts max		5 pts max	5 pts max	5 pts max	5 pts max			
Coordinated Entry		Housing First - Enrollment	Housing First - Termination	Supportive Services	Strategies to Access Mainstream Benefits	TOTAL POINTS	OUT OF	FINAL SCORE (SCALED OUT OF 100)
1	4.75	5	5	4.13	5	57.50	100.00	57.50
2	0.50	0	2	1.50	3	46.63	100.00	46.63
3	0.50	0	2	1.50	3	46.63	100.00	46.63
4	0.50	0	2	1.50	5	43.63	100.00	43.63
5	3.88	3	5	4.13	5	53.25	100.00	53.25
6	3.88	3	5	4.13	5	80.75	100.00	80.75
7	3.88	3	5	3.88	5	58.00	100.00	58.00
8	3.88	5	5	3.88	5	80.00	100.00	80.00
9	4.67	5	5	3.83	5	87.67	100.00	87.67
10	3.88	5	5	4.00	2	73.88	100.00	73.88
11	2.75	5	5	4.75	5	79.63	100.00	79.63
12	1.88	5	5	4.63	5	52.25	65.00	80.38
13	4.50	5	5	4.63	2	54.63	65.00	84.04
14	4.38	5	5	4.75	3	49.25	55.00	89.55

	Project Information				CoC Priorities				Project Quality, Readiness, and Appropriateness
					5 pts max	5 pts max	5 pts max	5 pts max	15 pts max
	Agency Name	Project Name	Project Type		Project Type	CoC Priority Special Populations and Severe Service Needs	Racial Equity	Engaging People with Lived Experience in Decision Making	Project Quality, Readiness, and Appropriateness
1	Franciscan Workers of Junipero Serra	House of Peace	PSH		5	5	4	4.75	14.75
2	Community Homeless Solutions	DV RRH Project 2022 Expansion	RRH		5	5	3	3	11.625
3	Step Up	Step Up King City	PSH		5	5	3.625	4.75	14.625
4	Step Up	Step Up Salinas	PSH		5	5	3.625	4.75	14.625

	Applicant Capacity	Housing First	Performance and Service Plan (different scoring breakdown for CoC and DV bonus)	Budget and Cost Effectiveness	Bonus Points				
	15 pts max	10 pts max	25 pts max	15 pts max	10	10	10		
	Agency/ Collaborative Capacity	Housing First	Performance and Service Plan	Budget and Match	Transition Grant	PH that Leverages Housing	PH that Leverages Healthcare	Total	Total with Bonus
1	14	10	23.5	15	0	0	10	96	106
2	12.5	10	13.875	11.5	0	0	0	75.5	75.5
3	13.25	10	24.75	13.5	0	0	0	94.5	94.5
4	13.25	10	24.75	13.5	0	0	0	94.5	94.5

ATTACHMENT A

PROJECT SCORING CRITERIA – RENEWAL PROJECTS

2022 ANNUAL NOFO

This attachment includes information about the rating factors for all project applications submitted for the 2022 Annual NOFO local competition. Project applicants will only need to submit a PDF of their e-snaps application. While the Panel may review all parts of the application to gain an understanding of the program model and approach, select sections and questions on the e-snaps application will be scored. The tables below outline the rating factors, corresponding sections from the e-snaps applications, and maximum points available for each group of rating factors. Please note the threshold criteria apply to all projects.

Threshold Criteria for All Projects

Project applicants may be disqualified if any of the threshold criteria below are not met:

1. Applicant is not eligible to apply for CoC funds
2. Applicant is applying for an ineligible project type
3. Project does not serve an eligible population
4. Project is not willing to participate in coordinated entry
5. Project is not willing to use HMIS (or, for domestic violence [DV] survivor providers, a comparable data system)

ALL HOUSING PROJECT TYPES (PSH, RRH, TH-RRH)

Rating Factor	Application Component	Maximum Points Possible
I. CoC Priorities (25 points possible)		
A. Project Type <ul style="list-style-type: none"> • 5 points for PSH • 5 points for RRH • 2.5 points for TH-RRH • 2.5 points for TH 	e-snaps Screen 3A. Project Detail 6. Project Type	5
B. Serving chronically homeless (CH) households <ul style="list-style-type: none"> • 2.5 points awarded for identifying CH as subpopulation focus • Up to 2.5 points awarded for serving CH households <ul style="list-style-type: none"> ○ 2.5 pts = at least 90% ○ 2 pts = 75 – 89% ○ 1 pt = 50 – 74% ○ 0 pts = Less than 50% 	e-snaps Screen 3B. Description 2. Subpopulation focus e-snaps Screen 5B. Program Participants - Subpopulations	5
C. CoC priority special populations and severe service needs <u>Special populations:</u> chronically homeless individuals, homeless youth (under 25), domestic violence survivors, homeless families with children, and/or homeless veterans <u>Severe service needs:</u> low or no income, current or past substance abuse, a history of victimization such as domestic violence or sexual assault, criminal histories, mental illness, HIV/AIDS, and/or chronic homelessness <ul style="list-style-type: none"> • 5 pts for serving multiple special and/or severe service needs populations • 2.5 pts for serving one special and/or severe service needs populations • 0 pts for serving 0 special and/or severe service needs populations 	e-snaps Screen 3B. Description 1. Project description 2. Subpopulation focus e-snaps Screen 5B. Program Participants – Subpopulations	5
D. Racial equity <ul style="list-style-type: none"> • Up to 3 pts awarded based on the project's description of barriers to participation faced by persons of different races and ethnicities and the steps taken to eliminate barriers • Up to 2 pts awarded based on project's commitment to measuring and improving its response to racial disparities 	Oral Interviews	5
E. Engaging people with lived experience in decision-making <ul style="list-style-type: none"> • Up to 5 pts awarded for agencies who engage homeless and formerly homeless clients in program design and policy making 	Oral Interviews	5

II. Project Performance (System Performance Measures) (25 points possible)		
<p>A. Increase total income (SPM 4) All Programs: Percentage of persons 18 and older with at least one source of non-cash benefits at exit or at a timely annual follow-up interview/assessment for each adult or head of household.</p> <p>Divide the number of adults with at least one source of non-cash benefits by the number of living adults in the project (minus the number of adults stayers not yet due for an annual assessment) and apply the scale to the right.</p> <ul style="list-style-type: none"> • 5 pts = 80% or higher • 2.5 pts = 70 – 79% • 0 pts = less than 70% 	APR Q 19a3	5
<p>B. Non-cash benefits (SPM 4) All Programs: Percentage of persons 18 and older with at least one source of non-cash benefits at exit or at a timely annual follow-up interview/assessment for each adult or head of household.</p> <p>Divide the number of adults with at least one source of non-cash benefits by the number of living adults in the project (minus the number of adults stayers not yet due for an annual assessment) and apply the scale to the right.</p> <ul style="list-style-type: none"> • 5 pts = 80% or higher • 2.5 pts = 70 – 79% • 0 pts = less than 70% 	APR Q 20b	5
<p>C1. (PSH & RRH) Housing stability and permanent housing placement (SPM 7b) Count each person who either remained in the project at the end of the competition period or exited to permanent housing.</p> <p>Divide this count by the total number of people who participated in the project during the measurement period, excluding people who passed away or who exited to foster care, nursing homes, or non-psychiatric hospitals or inpatient medical facilities, and then apply the scale.</p> <ul style="list-style-type: none"> • 15 pts = 80% or higher • 7.5 pts = 74 – 79% • 0 pts = less than 74% 	APR Q 23a & b	15
C2. (TH & TH-RRH) (SPM 7b)	APR Q 23a & b	15

<p>Count each person who exited to permanent housing during the measurement period.</p> <p>Divide this count by the total number of people who exited the project during the measurement period, excluding people who passed away or who exited to foster care, nursing homes, or non-psychiatric hospitals or inpatient medical facilities, and then apply the scale.</p> <ul style="list-style-type: none"> • 15 pts = 80% or higher • 7.5 pts = 74 – 79% • 0 pts = less than 74% 		
III. Administrative Performance (30 points possible)		
<p>A. Bed occupancy/utilization Ratio of the households served to the actual units, expressed as a percentage.</p> <ul style="list-style-type: none"> • 5 pts = 90% or higher • 2.5 pts = 80 – 89% • 0 pts = less than 80% 	<p>APR Q 7b or 8b (projects can use occupancy by person or by household, depending on which more accurately conveys actual project utilization)</p>	5
<p>B. HMIS data quality report card grade For 4/1/2021 to 3/31/2022</p> <ul style="list-style-type: none"> • 5 pts = A • 2.5 pts = B • 0 pts = C, D, or F 	<p>Data Quality Report</p>	5
<p>C. Grant utilization</p> <ul style="list-style-type: none"> • 5 pts = No funds available for recapture • 2.5 pts = Some funds available for recapture; applicant has adequately explained why funds were available for recapture and has plans to fully spend down grant funds • 0 pts = Some funds available for recapture; applicant does not adequately explain why funds were available for recapture 	<p>e-snaps Recipient Performance Screen 4. Funds recaptured 4a. Explanation of recaptured funds</p>	10
<p>D. Audits/monitoring</p> <ul style="list-style-type: none"> • 5 pts = Project has no unresolved audit or monitoring findings; OR project has adequately explained why findings remain unresolved • 0 pts = Project has unresolved audit or monitoring findings that are not adequately explained 	<p>e-snaps Recipient Performance Screen 2. Unresolved HUD monitoring and/or OIG audit findings 2b. Explain why findings are unresolved</p>	5
<p>E. Coordinated Entry</p>	<p>Oral Interview</p>	5

Up to 5 pts for projects explaining how it contributes to the Coordinated Entry System, including participating in workgroups, serving as an assessing agency, and/or attending trainings; and explaining how it uses HMIS to facilitate referrals and assessments		
IV. Housing First (10 points possible)		
A. Project enrolls people with specified barriers (having little to no income; active or history of substance use; having a criminal record with exceptions for state-mandated restrictions; history of victimization) 5 pts = Project checks all 4 barriers 3 pts = Project checks 3 of 4 barriers 2 pts = Project checks 2 of 4 barriers 1 pt = Project checks 1 barrier 0 pts = Project checks "none of the above"	e-snaps Screen 3B. Description 3b. Project enrolls participants with specified barriers	5
B. Project prevents program termination based on specified reasons (failure to participate in supportive services; failure to make progress on a service plan; loss of income or failure to improve income; any other activity not covered in a lease agreement) 5 pts = Project checks all 4 barriers 3 pts = Project checks 3 of 4 barriers 2 pts = Project checks 2 of 4 barriers 1 pt = Project checks 1 barrier 0 pts = Project checks "none of the above"	e-snaps Screen 3B. Description 3c. Project prevents participant termination	5
V. Mainstream Resources (10 points possible)		
A. Supportive services provided Up to 5 points awarded if types and frequency of supportive services provided are well-suited for project target population	e-snaps Screen 4A. Supportive Services for Program Participants 1. For supportive services, indicate who will provide and how often they will be provided	5
B. Strategies to access mainstream benefits 1. Transportation assistance to clients to attend mainstream benefit appointments, employment training, or jobs? 2. At least annual follow-up with participants to ensure mainstream benefits are received and renewed? 3. Do project participants have access to SSI/SSDI technical assistance provided by the applicant, a sub-recipient, or partner agency?	e-snaps Screen 4A. Supportive Services for Program Participants 2. – 4.	5

<p>4. Has the staff person providing the technical assistance completed SOAR training in the past 24 months?</p> <ul style="list-style-type: none"> • 5 pts = 4 of 4 answered "yes" • 3 pts = 3 of 4 answered "yes" • 2 pts = 2 of 4 answered "yes" • 1 pt = 1 of 4 answered "yes" • 0 pts = none answered "yes" 		
100 Points Possible		

ATTACHMENT B

PROJECT SCORING CRITERIA – NEW PROJECTS

2022 ANNUAL NOFO

This attachment includes information about the rating factors for new project applications submitted for the 2022 Annual NOFO local competition. Project applicants will only need to submit a PDF of their e-snaps application. While the Panel may review all parts of the application to gain an understanding of the program model and approach, select sections and questions on the e-snaps application will be scored. The tables below outline the rating factors, corresponding sections from the e-snaps applications, and maximum points available for each group of rating factors. Please note the threshold criteria apply to all projects.

Threshold Criteria for All Projects

Project applicants may be disqualified if any of the threshold criteria below are not met:

1. Applicant is not eligible to apply for CoC funds
2. Applicant is applying for an ineligible project type
3. Project does not serve an eligible population
4. Project is not willing to participate in coordinated entry
5. Project is not willing to use HMIS (or, for domestic violence [DV] survivor providers, a comparable data system)

Rating Factor	Application Component	Maximum Points Possible
I. CoC Priorities (20 points possible)		
A. Project Type <ul style="list-style-type: none"> 5 pts for PSH (CoC bonus and/or reallocation) 4 pts for RRH (CoC bonus, DV bonus, and/or reallocation) 2.5 pts for TH-RRH (DV bonus) 0 points for other project types 	e-snaps Screen 3A. Project Detail 6. Project Type	5
B. CoC priority special populations and severe service needs <u>Special populations:</u> chronically homeless individuals, homeless youth (under 25), domestic violence survivors, homeless families with children, and/or homeless veterans <u>Severe service needs:</u> low or no income, current or past substance abuse, a history of victimization such as domestic violence or sexual assault, criminal histories, mental illness, HIV/AIDS, and/or chronic homelessness <ul style="list-style-type: none"> 5 pts for serving multiple special and/or severe service needs populations 2.5 pts for serving one special and/or severe service needs populations 0 pts for serving 0 special and/or severe service needs populations 	e-snaps Screen 3B. Description 1. Project description 2. Subpopulation focus e-snaps Screen 5B. Program Participants – Subpopulations	5
C. Racial equity <ul style="list-style-type: none"> Up to 3 pts awarded based on the project's description of anticipated barriers to participation faced by persons of different races and ethnicities and the steps taken to eliminate barriers Up to 2 pts awarded based on project's commitment to measuring and improving its response to racial disparities 	Oral Interviews	5
E. Engaging people with lived experience in decision-making <ul style="list-style-type: none"> Up to 5 pts awarded for agencies who engage homeless and formerly homeless clients in program design and policy making 	Oral Interviews	5
II. Project Quality, Readiness & Appropriateness (15 points possible)		
A. Project Quality, Readiness, and Appropriateness <ul style="list-style-type: none"> Design of services and/or housing, with consideration for whether services/housing are appropriate for the population it intends to serve. (10 points) Explanation of how and when project will have site control, if applicable (2 points) 	Screen 3B. Description 1. Provide a description that addresses the entire scope of the proposed project 2. For each primary project location, or	15

<ul style="list-style-type: none"> Explanation of timeline for when housing occupancy/services will begin (3 points) 	<p>structure, enter the number of days from the execution of the grant agreement that each of the following milestones will occur.</p>	
III. Applicant Capacity (15 points possible)		
<p>A. Agency/Collaborative Capacity</p> <ul style="list-style-type: none"> Effectively utilizing federal funds and performing activities (5 points) Experience leveraging funds (5 points) Adequate financial management structure (5 points) <p>Points may be deducted if there are unresolved audit or monitoring findings that may affect applicant capacity</p>	<p>Screen 2B. Experience of Applicant, Subrecipient(s), and Other Partners</p> <p>1. Describe your organization's experience in effectively utilizing federal funds and performing the activities proposed in the application.</p> <p>2. Describe your organization's experience in leveraging Federal, State, local, and private sector funds.</p> <p>3. Describe your organization's financial management structure.</p> <p>4. Are there any unresolved HUD monitoring or OIG audit findings for any HUD grants under your organization?</p>	15
IV. Housing First (10 points possible)		
<p>A. Housing First Approach</p> <ul style="list-style-type: none"> Full points will be awarded if the project follows a Housing First approach, as signified by 5d <p>Points will be deducted for answers in 5a – 5c that indicate project is not following a Housing First approach</p>	<p>Screen 3B. Description</p> <p>5a. Will the project quickly move participants into permanent housing?</p> <p>5b. Will the project enroll program participants who have the following barriers?</p> <p>5c. Will the project prevent program participant termination from the project for the following reasons?</p>	10

	5d. Will the project follow a "Housing First" approach?	
Va. Performance and Service Plan (Reallocation and CoC Bonus Applicants) (25 points possible)		
A. Housing and Services <ul style="list-style-type: none"> Project will advance applicable HUD's System Performance Measures, specifically (10 points): <ul style="list-style-type: none"> Employment and income growth Successful placement and/or retention in permanent housing Program model and service plans clearly articulate (15 points): <ul style="list-style-type: none"> How participants are assisted to access and retain permanent housing How participants are assisted to secure mainstream health, social, and employment resources for which they are eligible How participants are assisted to increase their incomes 	Screen 4A. Supportive Services for Program Participants <ol style="list-style-type: none"> Describe how program participants will be assisted to obtain and remain in permanent housing. (SPM 4, 7b) Describe the specific plan to coordinate and integrate with other mainstream health, social services, and employment programs for which program participants may be eligible. (SPM 4, 7b) For all supportive services available to program participants, indicate who will provide them and how often they will be provided. – 6. Identify whether the project includes the following activities. (SPM 4, 7b) 	25
Vb. Performance and Service plan (DV Bonus Applicants) (25 points possible)		
A Housing and Services <ul style="list-style-type: none"> Project will advance applicable HUD's System Performance Measures, specifically (5 points): <ul style="list-style-type: none"> Employment and income growth Successful placement and/or retention in permanent housing Program model and service plans clearly articulate (5 points): <ul style="list-style-type: none"> How participants are assisted to access and retain permanent housing How participants are assisted to secure mainstream health, social, and employment resources for which they are eligible 	Screen 4A. Supportive Services for Program Participants <ol style="list-style-type: none"> Describe how program participants will be assisted to obtain and remain in permanent housing. (SPM 4, 7b) Describe the specific plan to coordinate and integrate with other mainstream health, social services, and employment programs for which program 	10

<ul style="list-style-type: none"> How participants are assisted to increase their incomes 	<p>participants may be eligible. (SPM 4, 7b)</p> <p>3. For all supportive services available to program participants, indicate who will provide them and how often they will be provided.</p> <p>4. – 6. Identify whether the project includes the following activities. (SPM 4, 7b)</p>	
<p>B. Victim-Centered and Trauma-Informed Approaches</p> <ul style="list-style-type: none"> Approaches delivered with an understanding of the vulnerabilities and experiences in trauma survivors, including the prevalence and physical, social, and emotional impact of trauma (5 points) Places priorities, needs, and interests at the center of the work with the victim; provides nonjudgmental assistance; ensures that restoring victims' feelings of safety are a priority; ensures victims' rights, voices, and perspectives are incorporated into system- and community-based efforts (5 points) Project has previous experience and can demonstrate previous performance in serving survivors of domestic violence, dating violence, sexual assault, and/or stalking (5 points) 	<p>Screen 3B. Description</p> <p>1. Provide a description that addresses the entire scope of the proposed project</p>	15
VI. Budget and Cost Effectiveness (15 points possible)		
<p>A. Budget and Match</p> <ul style="list-style-type: none"> Budget demonstrates the project will have enough resources to provide high-quality, reliable services and to the target population (10 points) Budget demonstrates and documents minimum match (5 points) 	<p>Screen 4B. Housing Type and Location</p> <p>Part 5: Program Participants</p> <p>Part 6: Budgets</p> <p>Screen 7A Third-Party In-Kind Match</p>	15
100 points possible		
BONUS POINTS		
<p>A. Transition Grant</p> <p>Award 10 points if the agency is voluntarily re-allocating at least 1 non-Permanent Supportive Housing project during this competition cycle and is applying to transition from a non-Permanent Supportive Housing project to a Permanent</p>	<p>Designated in e-snaps application</p>	10

Supportive Housing project with a Housing First Approach.		
B. Permanent Housing Project that Leverages Mainstream Housing Resources Award 10 points if the project has a documented leverage commitment from a mainstream housing provider <ul style="list-style-type: none"> ○ In the case of a PSH project, provide at least 25 percent of the units included in the project ○ In the case of a RRH project, serve at least 50 percent of the program participants anticipated to be served by the project 	Screen 7A Third-Party In-Kind Match (if applicable) Oral Interview	10
C. Permanent Housing Project that Leverages Healthcare Resources <ul style="list-style-type: none"> • Award 10 points if the project has a documented leverage commitment from a healthcare provider <ul style="list-style-type: none"> ○ An amount that is equivalent to 25% of the funding being requested for the project will be covered by the healthcare organization 	Screen 7A Third-Party In-Kind Match (if applicable) Oral Interview	10

Attachment 1E-2a: Scored Forms for One Project

This attachment includes two sets of forms. The **first** includes **renewal project scores for each reviewer for each renewal project**. Reviewers were responsible for scoring subjective criteria and responses.

The **second** set includes **scores for all criteria for all renewal projects including the averaged reviewers scores and scores for all objective criteria**. Reviewers scored and confirmed every project score for every criteria prior to finalizing project scores.

	Agency Name	Project Name	Project Type	Supportive Services (5 pts)				AVERAGE
				Roxanne	LyVesha	Patricia	Alyssa	
1	Community Human Services	Safe Passage	TH	4	4	4	4.5	4.125
2	Housing Authority of the County of Monterey	Homeward Bound	TH	2	1	2	1	1.5
3	Housing Authority of the County of Monterey	MOST/Lexington Court	TH	2	1	2	1	1.5
4	Housing Authority of the County of Monterey	Pueblo Del Mar	TH	2	1	2	1	1.5
5	Interim Inc.	Shelter Cove	TH	4	4	4.5	4	4.125
6	Interim Inc.	Sandy Shores	PSH	4	4	4.5	4	4.125
7	Interim Inc.	Shelter Plus Care #2	PSH	4	4	4.5	3	3.875
8	Interim Inc.	MCHOPE	PSH	4	4	4.5	3	3.875
9	MidPen Housing Corporation	Moon Gate Plaza	PSH	5	3.5	3	N/A	3.833333333
10	San Benito, County of	San Benito Helping Hands Renewal 2021	PSH	4	3.5	4.5	4	4
11	Veterans Transition Center	Hayes Circle Permanent Housing	PSH	5	5	4	5	4.75
12	Community Homeless Solutions	DV Rapid Rehousing Project	RRH	5	5	4.5	4	4.625
13	Housing Resource Center of Monterey County	Home Project	RRH	4.5	5	4.5	4.5	4.625
14	YWCA Monterey County	HUD/CoC Domestic Violence Housing First Project	TH-RRH	5	5	5	4	4.75

	Racial Equity (5 pts)					Engaging People with Lived Experience (5 pts)				
	Roxanne	LyVesha	Patricia	Alyssa	AVERAGE	Roxanne	LyVesha	Patricia	Alyssa	AVERAGE
1	2.5	2.5	3	3	2.75	3.5	3	4	3	3.375
2	2	1	1	1.5	1.375	4	4	3	2	3.25
3	2	1	1	1.5	1.375	4	4	3	2	3.25
4	2	1	1	1.5	1.375	4	4	3	2	3.25
5	5	5	4.5	4.5	4.75	5	5	5	5	5
6	5	5	4.5	4.5	4.75	5	5	5	5	5
7	5	5	4.5	4.5	4.75	5	5	5	5	5
8	5	5	4.5	4.5	4.75	5	5	5	5	5
9	4	4	4	N/A	4	3.5	2.5	2	N/A	2.666666667
10	4	2.5	4	3.5	3.5	3	3	3	3	3
11	2	2.5	2	3	2.375	5	5	4	5	4.75
12	3.5	2.5	3	3	3	2	2.5	3.5	3	2.75
13	4	5	4	3.5	4.125	4	5	4	4.5	4.375
14	5	5	5	4	4.75	5	5	5	4.5	4.875

	Coordinated Entry (5 pts)				
	Roxanne	LyVesha	Patricia	Alyssa	AVERAGE
1	5	4.5	5	4.5	4.75
2	1	0	0	1	0.5
3	1	0	0	1	0.5
4	1	0	0	1	0.5
5	3.5	4.5	4	3.5	3.875
6	3.5	4.5	4	3.5	3.875
7	3.5	4.5	4	3.5	3.875
8	3.5	4.5	4	3.5	3.875
9	5	5	4	N/A	4.666666667
10	4	4	4.5	3	3.875
11	3.5	2.5	2	3	2.75
12	1	2.5	2	2	1.875
13	5	5	4.5	3.5	4.5
14	4	5	4.5	4	4.375

Project Information				CoC Priorities		
				5 pts max	5 pts max	5 pts max
	Agency Name	Project Name	Project Type	Project Type	Serving Chronically Homeless Households	CoC Priority Special Populations and Severe Service Needs
1	Community Human Services	Safe Passage	TH	2.5	0	5
2	Housing Authority of the County of Monterey	Homeward Bound	TH	2.5	2.5	5
3	Housing Authority of the County of Monterey	MOST/Lexington Court	TH	2.5	2.5	5
4	Housing Authority of the County of Monterey	Pueblo Del Mar	TH	2.5	2.5	5
5	Interim Inc.	Shelter Cove	TH	2.5	0	5
6	Interim Inc.	Sandy Shores	PSH	5	0	5
7	Interim Inc.	Shelter Plus Care #2	PSH	5	0	5
8	Interim Inc.	MCHOPE	PSH	5	0	5
9	MidPen Housing Corporation	Moon Gate Plaza	PSH	5	5	5
10	San Benito, County of	San Benito Helping Hands Renewal 2021	PSH	5	2.5	5
11	Veterans Transition Center	Hayes Circle Permanent Housing	PSH	5	5	5
12	Community Homeless Solutions	DV Rapid Rehousing Project	RRH	5	0	5
13	Housing Resource Center of Monterey County	Home Project	RRH	5	0	5
14	YWCA Monterey County	HUD/CoC Domestic Violence Housing First Project	TH-RRH	2.5	5	5

			System Performance Measures			Administrative Performance			
	5 pts max	5 pts max	5 pts max	5 pts max	15 pts max	5 pts max	5 pts max	10 pts max	5 pts max
	Racial Equity	Engaging People With Lived Experience	Increased Total Income	Non-Cash Benefits	Housing Stability and Permanent Housing Placement	Bed Occupancy/Utilization	HMIS Data Quality Report Card	Grant Utilization	Audits/Monitoring
1	2.8	3.4	0	0	0	0	5	10	5
2	1.4	3.3	0	0	0	5	5	10	5
3	1.4	3.3	0	0	0	5	5	10	5
4	1.4	3.3	0	0	0	0	5	10	5
5	4.8	5.0	0	0	0	0	5	5	5
6	4.8	5.0	0	0	15	5	5	10	5
7	4.8	5.0	0	0	0	2.5	5	5	5
8	4.8	5.0	2.5	0	15	5	5	5	5
9	4.0	2.7	0	2.5	15	5	5	10	5
10	3.5	3.0	0	0	15	5	5	5	5
11	2.4	4.8	0	0	15	0	5	10	5
12	3.0	2.8						10	5
13	4.1	4.4						10	5
14	4.8	4.9							5

		Housing First		Mainstream Resources				
5 pts max		5 pts max	5 pts max	5 pts max	5 pts max			
Coordinated Entry		Housing First - Enrollment	Housing First - Termination	Supportive Services	Strategies to Access Mainstream Benefits	TOTAL POINTS	OUT OF	FINAL SCORE (SCALED OUT OF 100)
1	4.75	5	5	4.13	5	57.50	100.00	57.50
2	0.50	0	2	1.50	3	46.63	100.00	46.63
3	0.50	0	2	1.50	3	46.63	100.00	46.63
4	0.50	0	2	1.50	5	43.63	100.00	43.63
5	3.88	3	5	4.13	5	53.25	100.00	53.25
6	3.88	3	5	4.13	5	80.75	100.00	80.75
7	3.88	3	5	3.88	5	58.00	100.00	58.00
8	3.88	5	5	3.88	5	80.00	100.00	80.00
9	4.67	5	5	3.83	5	87.67	100.00	87.67
10	3.88	5	5	4.00	2	73.88	100.00	73.88
11	2.75	5	5	4.75	5	79.63	100.00	79.63
12	1.88	5	5	4.63	5	52.25	65.00	80.38
13	4.50	5	5	4.63	2	54.63	65.00	84.04
14	4.38	5	5	4.75	3	49.25	55.00	89.55