

# **Leadership Council Meeting**

January 22, 2020 | 1:30 – 3:00 PM  
1161 San Felipe Road, Hollister, CA

**Leadership Council Co-Chairs:** Joseph Gunter (Mayor of Salinas)

**Members Present & Affiliations:** Ian Oglesby (Mayor of Seaside), Michael Lisman (Monterey County Health Dept.), Enrique Arreola (San Benito Health & Human Services), Lori Medina (Monterey County Dept. of Social Services), Robin McCrae (Community Human Services), Dave Pacheco (City of Seaside), Laurel Lee- Alexander (Community Foundation of Monterey County), Kurt Schake (Veterans Transition Center)

**Staff:** Elliott C. Robinson, Derek Ferree, and Roxanne V. Wilson (Coalition of Homeless Services Providers)

**Guests:** Wes White (Salinas Homeless Union), Jill Allen (Dorothy's Place), Georgina Alvarez (CCCIL), Glorietta Rowland (County of Monterey), Maria Gurrola (CSUMB Social Work), Kayla Klayer (representative for ASM. Robert Rivas), Christina Soto (Community Homeless Solutions), Chris Benavidez (Community Homeless Solutions), Elizabeth King (Hollister Homeless Shelter), Susan Logue (Friends of Library San Benito County), Andi Anderson (CSUD), Sylvia Jacquez (San Benito County), Tracey Beltran (SBC HHSA), Jess Gutierrez (HRCMC), Eric Taylor (San Benito County Sheriff), Darren Thompson (San Benito County Sherriff), Margie Allen (Youth Alliance), Jose Martinez-Saldana (Youth Alliance), Noemi Perez (CSUD/HHSA), Cyrena Salinas (HHSA), Tina Le Perle (City of Salinas)

- I. **Welcome, Introductions, and Announcements:** The meeting began at 1:35 pm and around the table introductions were made.
- II. **Additions/Modifications to the Agenda:**
  - Action items were postponed until quorum was formed
- III. **Public Comment:** The public is encouraged to attend Leadership Council meetings to observe council activities. Members of the public are asked to sign in so that the record reflects their presence. Public comments are limited to three (3) minutes per speaker.
  - White expresses concerns about homeless encampment cleanups. Has the positions that with no abundance of affordable housing that tents, campers and RV's are affordable housing. States that individual that have had CARS assessments done should be immune from cleanups.
  - Jon shares lived experience story and states that he is now housed after years of being homeless. Credits HOME Resource Center, Whole Person Care for giving resources/support needed for this success
  - Soto and Velazquez made additional comment on Jon's successes.
  - Pippin made comment on the successes and organization of the San Benito shelter

**IV. Consent Agenda:**

- a) November 20, 2019 Leadership Council Minutes (attachment)
- b) December 18, 2019 Service, Employment and Income Committee Minutes (attachment)

**Motion to approve all meeting minutes made by Ogelsby. Second by Velazquez. No abstentions. Motion carries unanimously.**

**V. Homeless Housing, Assistance and Prevention (HHAP) Application (Appendix A):**

Robinson provided summary of the basic requirements of the HHAP Application and Council members elected key persons to participate in the NOFA review. Robinson shared the wishes of Supervisor Alejo, as discussed in pre-planning meeting, to prioritize the NOFA process and get the funding distributed as quickly as possible. Council members requested clarification on various components of the process and Robinson responded accordingly.

**Motion to approve HHAP application made by Rowland. Second by Schake. No abstentions. Motion carries unanimously.**

**VI. Discussion: CoC Governance Charter and Standards Update:**

Robinson gave background on update to CoC Governance Charter and Standards.

- Robinson states that review of governance chart should happen annually, but has not happened since 2016. CHSP has contracted with HomeBase to coordinate the rewrite.
- Biggest changes include desire to add another service provider as well as lived experience to Leadership Council
- Robinson and Wilson await comments on draft from LC members and will bring the final to the next meeting for approval.

**VII. California Emergency Solutions and Housing (CESH) Update:**

Le Perle provided CESH updates that included the final approval for WPC match, a peer advisory led decision making process and contract timelines.

**VIII. Homeless Emergency Aid Program (HEAP) Update:**

- Salinas shelter is on schedule.
- Some delays in getting lease agreements between County of Monterey and Community Human Services.
- Community Homeless Solutions moving forward with converting units for PSH.
- McCrae says 6 TAY have been engaged and are accessing services.
- Arreola gives update on construction of shelter, needs seismic report
- Alvarez reports 30 clients enrolled, 20 housed with more to be housed soon.
- Soto states conversions from TH to PSH are on track.
- Saldana reviewed his progress with the HEAP RRH clients.

**IX. FY 20-21 Governor's Budget (Appendix B)**

- Robinson presented Governor Newsom's proposed state budget which includes one-time Access to Housing Services funding, which looks very different than HEAP and HHAP. Robinson explains that there will be a period of negotiation before the budget is finalized in May.

**X. Coordinated Assessment and Referral System (CARS) status:**

Robinson advised the Council the CHSP has decided to move CES into ServicePoint (HMIS) due to CTA's failure to meet the minimum requirements to operate a robust coordinated entry system. CHSP has been working with CTA to launch HOME v3 for almost two years and the platform consistently disappoints. In addition, Wilson mentioned that HUD is recommending all CES leads to consider using HMIS to meet their upcoming reporting requirements.

Robinson assures the group that CARS, our local CES, works well but a robust system can streamline efforts.

**XI. Additional Information**

Robinson gives update on Tier One projects. All tier one have been approved with fair market rate bump for PSH projects. Still in waiting for tier 2 allocation.

**Meeting adjourned 3:01 pm.**

**Minutes taken and prepared by Derek Ferree.**

## **Appendix A: CoC HHAP Recommendation**

### LEADERSHIP COUNCIL

Monterey – San Benito Counties Continuum of Care Governing Board

Date: January 14, 2020

Subject: Staff recommendations for Homeless Housing, Assistance and Prevention (HHAP) Application

It is recommended that the Leadership Council authorize:

- a. Continuum of Care staff to prepare an application for \$3,185,326.18 in HHAP funds
- b. Distributing funding in the initial budget as follows:
  - a. Administration – 7% - \$222,972.83
  - b. Planning – 5% - \$159,266.31
  - c. Youth – 8% - \$254,826.10
  - d. Outreach – 20% - \$637,065.24
  - e. Innovative Solutions – 30% - \$955,597.85
  - f. Rental Assistance/Rapid Rehousing – 30% - \$955,597.85
- c. Establish a Task Force to report back at the march Leadership Council meeting with recommended Notice of Funding Availability (NOFA).

#### Summary/Discussion:

The Homeless Housing, Assistance and Prevention (HHAP) Program, budget as part of the FY 19-20 California Budget provides the Monterey-San Benito Counties Continuum of Care with an allocation of \$3,185,326.18. In addition to the amount allocated to the Continuum of Care, there is an allocation of \$2,660,606.63 to the County of Monterey and an allocation of \$311,008.54 to the County of San Benito. Both Monterey County and San Benito County opted to administer the County allocations. However, staff from the Continuum of Care (administered by the Coalition of Homeless Services Providers), the County of Monterey and the County of San Benito are working together to coordinate applications. HHAP fund is one time and is available for use through June 30, 2025.

Submission of the initial application requires that staff allocate funding among the following budget categories: 1) Administration (capped at 7%), 2) Planning (capped at 5%), 3) Youth (minimum of 8%), 4) Rental Assistance/Rapid Rehousing (no cap or minimum), 5) Operating Subsidies and Reserves (no cap or minimum), 6) Landlord Incentives (no cap or minimum), 7) Outreach and Coordination Including Employment (no cap or minimum), 8) Systems Support to Create Regional Partnerships (no cap or minimum), 9) Delivery of Permanent Housing (no cap or minimum), 10) Innovative Solutions Such as Hotel/Motel Conversions (no cap or minimum), 11) Prevention and Shelter Diversion to Permanent Housing (no cap or minimum), 12) New Navigation Centers/Emergency Shelters Based On Demonstrated Need (no cap or minimum). The amounts budgeted to categories in the initial application may be modified when the Leadership Council authorizes final contract decisions and/or modifies contracts. The initial distribution of funds between budget categories does not lock the Continuum of Care into that distribution.

Development of a Notice of Funding Availability to providers will be developed utilizing a gaps analysis which has begun to be developed. The availability of Homeless Emergency Aid Program funds has been extraordinarily valuable for the provision of homeless services in our local Continuum of Care, it is the intent of to build on those developments and continue our work of building solutions to homelessness in our community.

Financing:

HHAP funds are fully funded by the State of California with no local matching requirement. It should be noted however, that these funds may not be used to supplant any existing funding commitments.

## **Appendix B: CHSP - Summary of Governor Newsom's Proposed Budget**

January 21, 2020

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### **California Access to Housing and Services Fund**

- \$750 million dollars (one-time general fund) to be administered by the California Department of Social Services, not the Homeless Coordinating and Financing Council which administers HEAP and HHAP
- The fund will flow through performance-based contracts between the State and regional administrators (undefined) and will be subject to a 10% administrative cap.
- Funds are allocated for:
  - Short and long-term rental subsidies
  - Small and medium sized contributions (undefined) for of new housing units in exchange for rental credits
  - Stabilization of board and care facilities through capital projects and/or Operating subsidies
  - Landlord engagement – including securing units, tenancy support and case management for people receiving rental subsidies to ensure engagement in mainstream benefits.
  - Converting state property into permanent supportive housing/affordable housing

From the CDSS Local Assistance Estimates: *“The 2020-21 Governor’s Budget proposes one-time funding of \$750 million GF to create the California Access to Housing and Services initiative and fund. This funding is proposed for encumbrance or expenditure until June 30, 2024, and is focused on addressing the following two key drivers of homelessness in California: 1) Affordability, as individuals cannot afford rent in an area they want to live; and 2) Health Status, as individuals are too sick, often suffering with mental health or substance use disorders, to identify or maintain housing. Several particularly vulnerable populations will be prioritized to benefit from this initiative. CDSS will administer the fund through specified entities and will work with local jurisdictions to ensure coordination of services. Services provided with this fund include:*

- *Payment of rent: Providing rental subsidies, based on the needs of the client, to house the individual.*
- *Creation of new units: Providing contributions to encourage development of new units, including the renovation of existing properties, in exchange for rental credit and/or dedicated units.*
- *Stabilize board and care homes. Of the \$750 million funding for the California Access to Housing and Services Initiative, \$5.6 million will be set aside for the state operations costs.”*

## **Governor's January 8, 2020 Executive Order**

- Making state property available to increase housing and shelter options by January 30, 2020.
- 100 camp trailers available for temporary housing, mobile health and social services clinics
- Create state crisis response team to help communities utilize state resources
- In order to access the full spectrum of funding and facilities, local governments and service partners will need to demonstrate concrete progress toward measurable goals regarding moving people out of dangerous encampments and into more healthy, stable housing situations.

## **Medi-Cal Healthier California for All**

- \$695 million (\$348 million State General Fund), growing to \$1.4 billion in 21-22 and 22-23 to provide for enhanced care management in lieu of services, infrastructure to expand whole person care approaches statewide and build on existing dental initiatives.
- Medi-Cal Healthier California for all builds on the critical successes of waiver demonstration programs such as Whole Person Care (and others). The Goals of Medi-Cal Healthier California for All are:
  - Identify and manage risk and need through whole person care approaches and addressing social determinants of health, such as housing and social services;
  - Move Medi-Cal to a more consistent and seamless system by reducing complexity and increasing flexibility; and,
  - Improve quality outcomes and drive delivery system transform through value-based initiatives, modernization of systems, and payment systems, and payment reform.
  - Funding to support counties in implementing the changes necessary for transformation of the county-run behavioral health and substance use disorder system.

## **Behavioral Health Quality Improvement Program**

- Establishment of a Behavioral Health Taskforce to bring together stakeholders to review existing policies and programs and coordinate system changes to prevent and respond to the impacts of mental illness and substance use disorders.
- Reform the Mental Health to better focus on people with mental illness who are also experiencing homelessness, who are involved with the criminal justice system and for early intervention of children.
- Enhanced data-sharing capability
- Involved in criminal justice system
- Early intervention of children

### **Community Care Collaborative Pilot (3 counties)**

- \$24.6 million dollars to implement a Community Care Collaborative Pilot Program (\$364.2 million over the life of the pilot). Establishing a six-year pilot program in 3 counties that provide incentives to treat and serve individuals deemed incompetent to stand trial. The goals of pilot programs will be to:
  - Develop community-based treatment options for individuals with mental illness and/or experiencing homelessness
  - Increase local investment to reduce rates of arrest, rearrests and Cycling in and out of institutions.